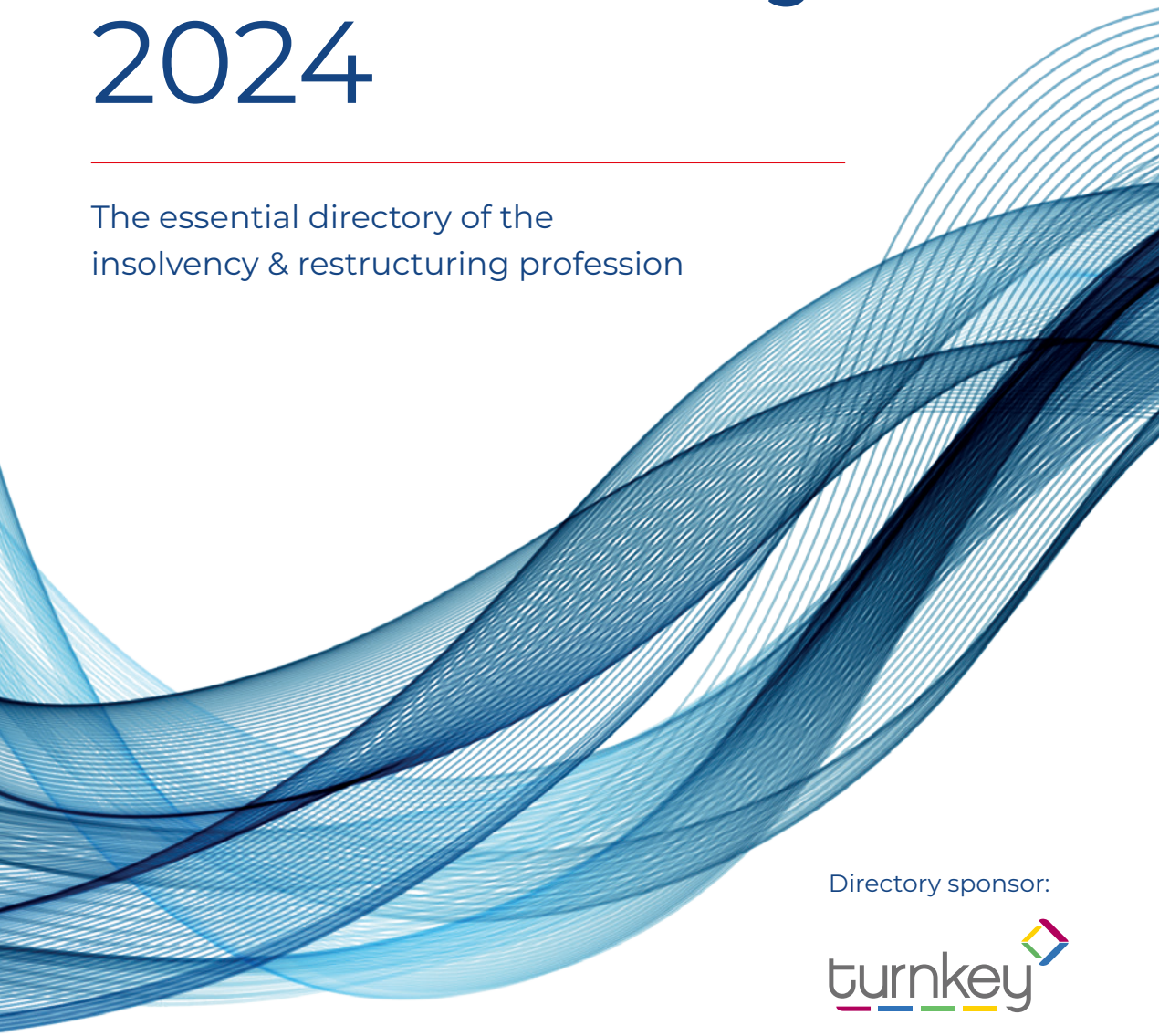
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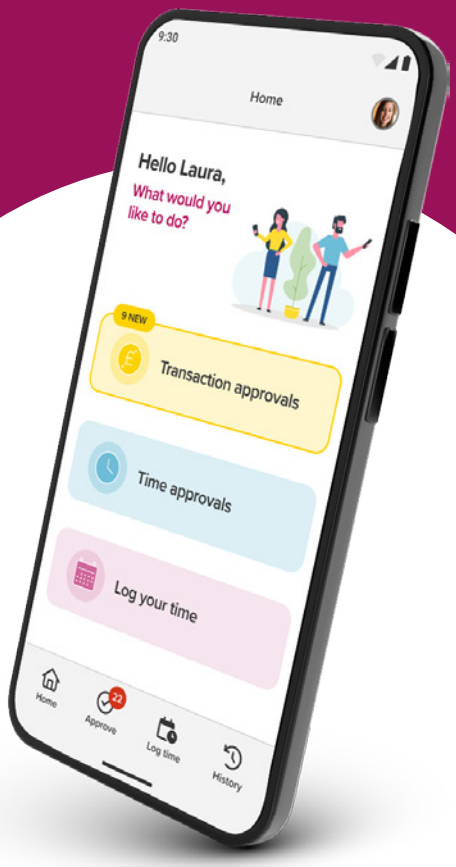
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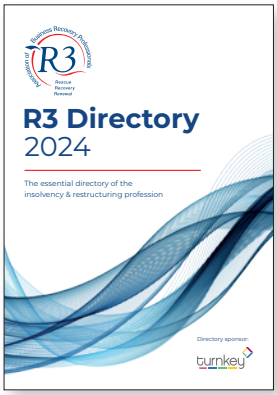
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Foreword



Caroline Sumner
R3 Chief Executive



Tim Cooper
R3 President

Welcome to the 2024 R3 Directory, the latest edition of your essential guide to the UK's insolvency and restructuring profession.

This directory contains the details of the thousands of insolvency practitioners, turnaround and restructuring experts and lawyers who, up and down the country, work every day to rescue businesses and jobs, return money to creditors after insolvencies, fight fraud, and help indebted individuals back to financial health.

The UK's world-class insolvency and restructuring profession works within firms of all sizes, from global firms to high street practices near you.

Whether you're in need of advice from an insolvency and restructuring expert, or you are keen to connect with someone from the profession, the R3 Directory has all the information you need.



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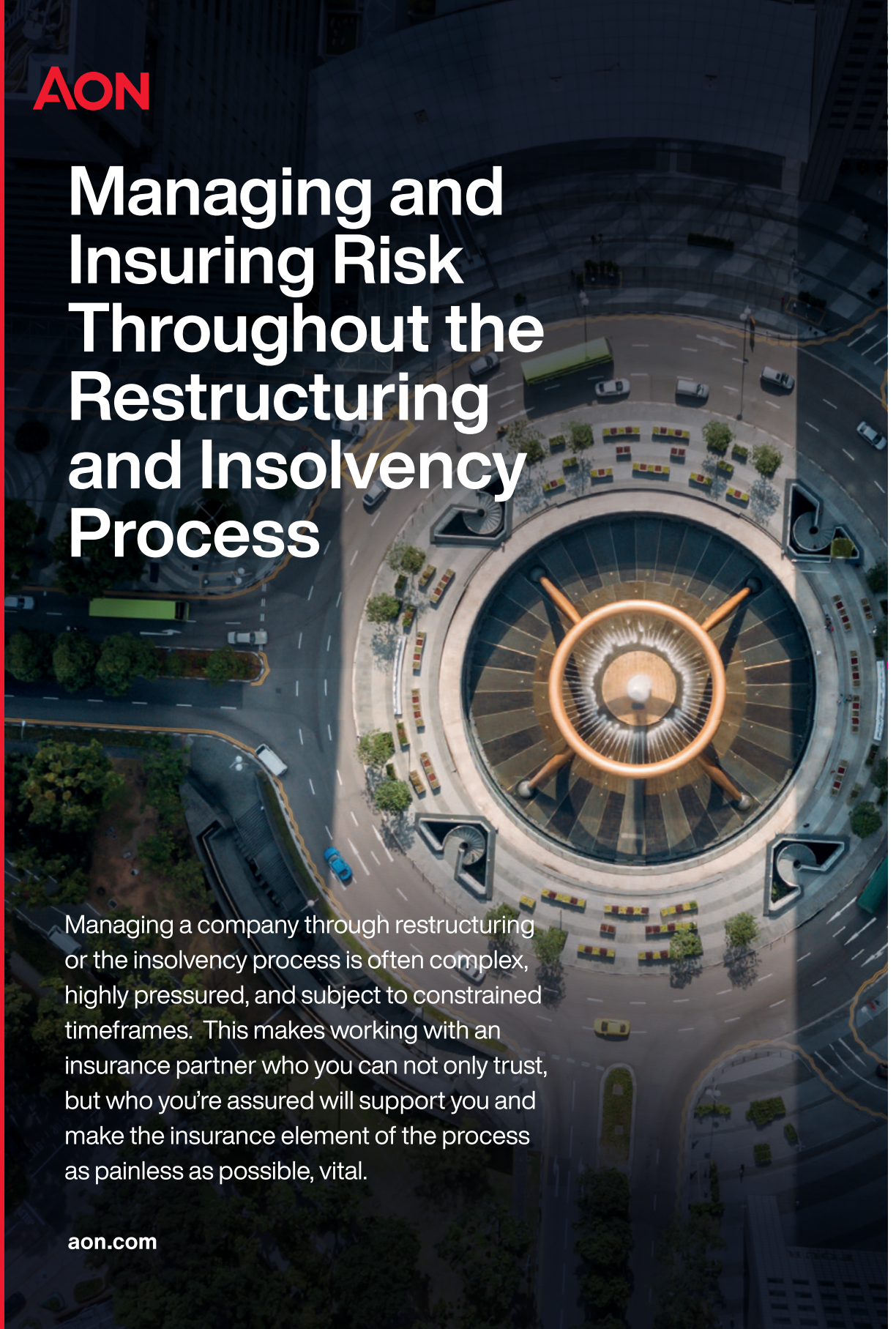


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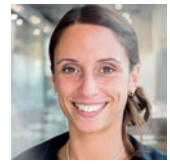
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Are you worried about the future of your business?

If the answer to the above question is 'yes', your business is likely to be in financial distress and if that's the case, then the best thing you can do is take early action.

It's crucial that wherever those in charge of running a company go to seek early advice they ensure that the individuals providing the advice are suitably qualified and regulated. In the current economic climate, there are many disreputable individuals and groups that will be seeking to take advantage of anyone whose company is in a difficult financial position. Members of the insolvency and restructuring profession are highly qualified and regulated and are able to provide the expert advice and guidance needed to help viable firms get back to business.

It can be personally challenging to acknowledge that a company is facing financial difficulties while under your control. It can be a stressful time for all involved – including the management and shareholders of the company, their families, and the individuals and companies who face the possibility of having their debts go unpaid. Members of the insolvency and restructuring profession, including insolvency practitioners, can act as an impartial sounding board for your concerns, give you accurate information about your options, and relieve you of the burden of dealing with the situation alone. Finally, it is important to remember that not every closure involves a company in financial distress.

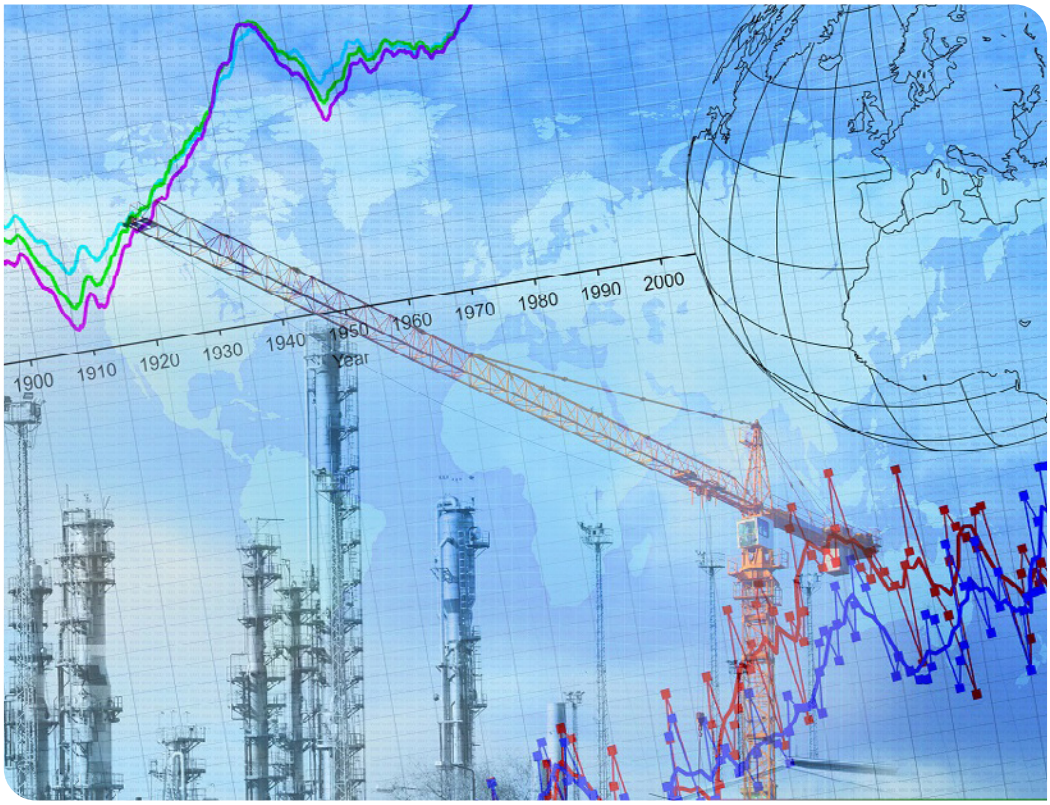
> "The earlier you get advice, the more options may be available to you"

Sometimes a company simply comes to the end of its life, the project for which it was created ends, the goods it produces become obsolete, or directors and shareholders reach retirement.

Take the first step to understand how you can turn your situation around and what options might be available to you to help you do this. The first step is to seek expert advice – the right guidance and support from the right people to achieve the best result for you and your business. The earlier you get advice, the more options may be available to you.

R3, the insolvency and restructuring trade body, can provide you with a list of members near you, through the 'Find an R3 member' search facility on our website at: **www.r3.org.uk.**

If you're looking to speak to someone about insolvency advice, or find a local insolvency practitioner, insolvency lawyer, or restructuring expert and they are a member of R3, they will be on there – and many will offer a free consultation to people who are looking for help with their business finances.



The role and value of the insolvency and restructuring profession in the UK

2023 saw rising interest rates and the highest inflation figures for a decade and the forecast for 2024 is not much better. Whilst interest rates and inflation have fallen, economic growth remains low and the business environment continues to be challenging for many sectors. This has resulted in the highest number of formal insolvency appointments being reported for 30 years.

An effective insolvency regime has a vital role to play in any fully functioning economy, facilitating the rehabilitation of enterprises and also providing an efficient mechanism for the liquidation of those enterprises that cannot be rehabilitated.

Insolvency practitioners work with financially struggling businesses and individuals, both inside and outside of statutory insolvency procedures. These processes help financially distressed and insolvent companies and individuals to repay what they owe – and to turn their fortunes around where possible.

There are approximately 1600 licensed insolvency practitioners in the UK, supported by thousands of colleagues. Insolvency practitioners, and other insolvency and restructuring professionals, play a vital role in ensuring that the UK maintains its reputation as one of the best places in the world to do business. The insolvency and restructuring profession:

- Rescues businesses and jobs;
- Creates the confidence to trade and lend by returning money to creditors after insolvencies;

- Investigates and disrupts fraud; and
- Helps indebted individuals to get back on their feet.

More information about the work of the insolvency and restructuring profession, including a search facility to 'Find an R3 member', can be found on the R3 website: **www.r3.org.uk.**

What is insolvency and restructuring?

Insolvency and restructuring professionals work with financially distressed businesses and individuals to identify the causes of that distress and, where possible, solutions to alleviate the financial distress, leading to a rescue of the business, protection of jobs and financial balance for the individual.

These processes help financially distressed and insolvent companies and individuals to repay what they owe – and to turn their fortunes around where possible.

Where rescue is not possible there are a range of options available to an insolvency practitioner to deal appropriately with the financial affairs of both distressed companies and individuals, seeking to maximise returns to creditors and effect an orderly winding up of the company or individual's business and affairs.

The information below applies mainly to England and Wales and Northern Ireland. Aspects of insolvency are devolved in Scotland and there are some differences to names of procedures and how they operate. Although they work along broadly the same principles as elsewhere in the UK.

Insolvency and restructuring

A business or individual is considered to be insolvent when their liabilities outweigh their assets, or they are unable to pay their debts when they fall due. There are a number of different insolvency procedures set out in the Insolvency Act 1986 to deal with different insolvency situations. For companies these include: liquidation (compulsory or voluntary), administration; a company voluntary arrangement, an administrative receivership or a moratorium. For individuals these include: bankruptcy, an Individual Voluntary Arrangement or a Debt Relief Order. All insolvency procedures are overseen by either the government 'Official Receiver' or by a licensed insolvency practitioner.

In addition the following processes exist under the Companies Act 2006: a Scheme of Arrangement, a Restructuring Plan or dissolution.

Restructuring and debt advice

Insolvency procedures are just one part of a spectrum of ways to support a company or individual in financial distress. Frequently, the insolvency and restructuring profession will look to work with an individual or company long before they become insolvent. The earlier that action is taken to resolve financial problems, the more options a company or individual will have.

Many insolvency and restructuring professionals will offer debt advice to individuals (and must be licensed to do so by the Financial Conduct Authority or a Recognised Professional Body), or they will work with companies on a restructuring or turnaround project. With the support of a restructuring expert, companies may carry out an operational restructuring (where they change the way their company is structured, or the way their company works), or a financial restructuring (where they seek to restructure the debts they owe to their creditors). Unlike corporate insolvency procedures, a licence is not needed to provide corporate restructuring advice, but advisors are likely to have many years' experience.

The UK's insolvency and restructuring profession includes a wide range of experts, such as licensed insolvency practitioners, restructuring experts, valuers, solicitors, barristers, bankers, investors and others. Individuals can also use debt charities as sources of advice.

What is an insolvency practitioner?

An insolvency practitioner, or IP for short, is someone appointed to take responsibility for the financial affairs of an insolvent company or individual. A key part of an insolvency practitioner's role is to make sure that an insolvent company or individual pays back as much of their debts as possible to their creditors. Except in extremely rare cases, an insolvency practitioner is responsible to all of the creditors involved as a whole: they are not responsible to the insolvent company or individual, or to just one creditor.

Insolvency practitioners can be referred to in a number of different ways. They are known as 'liquidators' in liquidations, 'administrators' in administrations, 'administrative receivers' in administrative receiverships, 'nominees' or 'supervisors' in Company Voluntary Arrangements or Individual Voluntary Arrangements, or 'trustees' in bankruptcies.

Apart from the government's Official Receiver, only licensed insolvency practitioners are allowed to oversee UK insolvency procedures. Insolvency practitioners are licensed and regulated, and their fees are agreed with creditors or the courts. Insolvency practitioners' reports about their cases

are filed with Companies House and are publicly available.

An insolvency practitioner's decisions about what to do with an insolvent company or individual will be based on what process results in the best return for creditors. With a company, for example, an insolvency practitioner may continue to trade the company while looking for a buyer or new investor; they might decide to simply cease operations and sell the assets of the company to realise money to pay back creditors, if there is no reasonable chance of rescuing the business in some form; or they may help the company come to an agreement with creditors to restructure its debts. When working with an insolvent individual, an insolvency practitioner may sell assets to realise money to repay creditors, or they may help the individual restructure their debts.

Insolvency practitioners have a number of powers available to them to track down missing assets, reverse pre-insolvency transactions, and investigate wrongdoing by individuals and company directors.

Insolvency practitioners don't just support companies and individuals in insolvency.

They can provide advice and support outside of insolvency procedures, too.

Insolvency practitioners typically have backgrounds in accountancy, the law, or restructuring. To obtain a licence, insolvency practitioners must first pass a set of demanding exams called the Joint Insolvency Examination Board exams, and will be required by their regulator to have a certain level of insolvency experience. You can find an insolvency practitioner near you on the R3 website.

Insolvency practitioners can obtain licences which allow them to oversee both corporate and individual insolvency procedures, just individual insolvency procedures, or just corporate insolvency procedures.

Main duties

Working with employees

When a company becomes insolvent, there is a risk that some employees may be made redundant. This can be a distressing experience for those involved: some employees may be faced with redundancy for the first time, or they may be owed considerable arrears of wages. Insolvency practitioners will assist employees through the initial stages of redundancy, providing advice and helping them submit claims for wage arrears and redundancy payments to the Redundancy Payments Service.

This work can also involve consulting with employees and their representatives in instances of collective redundancies.

Working with creditors

Insolvency practitioners work on behalf of creditors, not an insolvent company's directors nor an insolvent individual. While insolvency practitioners have many duties, the protection of creditors and their rights is one of their main responsibilities. Insolvency practitioners have a duty to treat creditors, who are repaid in an order set out in the Insolvency Act 1986, fairly and equally throughout the insolvency process. Insolvency practitioners are responsible for notifying creditors of any insolvency procedure, as well as keeping creditors informed about and engaged with what's happening.

When there is money to be distributed to creditors, insolvency practitioners and their teams work with creditors to ensure that they have submitted the correct documents, so they can receive their repayment.

Tackling fraud and other wrongdoing

An essential part of an insolvency practitioner's statutory duties, when appointed as the office holder of an insolvent company, is to investigate the director or directors' conduct. Insolvency practitioners will probe the behaviour of the director or directors to determine if their actions contributed to the company's failure or adversely affected the creditors. Directors of insolvent companies who are culpable of wrongdoing may find themselves subject to a Disqualification Order or Undertaking. They may also, in certain circumstances, be held personally liable for the company's debts.

The insolvency practitioner's toolkit for investigating wrongdoing and fraud is extensive. Among other powers, insolvency practitioners can search company files and bank records, and can summon witnesses to give evidence, to assist in the tracing and recovery of assets of the company.

Insolvency practitioners are required to submit a report on director conduct to the government's Insolvency Service. The Insolvency Service may then open an investigation into this conduct, possibly leading to a director disqualification or other sanctions.

Insolvency practitioners will also investigate the conduct of the insolvent individual in a bankruptcy case. Insolvent individuals culpable of wrongdoing may find themselves subject to a Bankruptcy Restrictions Order or Undertaking.

More information about the work of the insolvency and restructuring profession, including a search facility to 'Find an R3 member', can be found on the R3 website: **www.r3.org.uk.**

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Vacant Commercial
MAIDSTONE, Kent
Sold: £604,000



Commercial Investment
EASTBOURNE, East Sussex
Sold: £123,000



Land with Potential
BIRCHINGTON, Kent
Sold: £240,000



Unique Opportunity - Garages
ANDOVER, Hampshire
Sold: £50,000

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Sussex
01273 504232

Hampshire
01489 564606

West Country
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Representing the profession and driving positive change

Through our lobbying and media engagement work, R3 ensures that the work of our members is publicly recognised, understood and valued.

We talk to Parliamentarians, the media and key stakeholders to explain the valuable role played by the restructuring and insolvency profession when businesses and individuals find themselves facing financial distress. By providing context to the work the profession does, how it does it and the benefits this has for creditors, stakeholders and the wider economy we help those involved understand the contribution the profession makes to society and in ensuring the UK has a fully functioning economy.

In 2023 R3 appeared in more than 2000 stories commenting on a variety of insolvency, restructuring and business distress issues, and encouraging directors and individuals to seek advice from a trusted source at the first sign of financial distress.

We give our members a united voice on the issues and legislation which affects them and the hundreds and thousands of businesses and individuals with whom they work. We draw upon the vast experience and expertise held across our membership to develop robust policy positions and calls to action of Government and regulators and to ensure we win the right to be heard.

R3's representation of members' views and interests in responding to consultations by Government, regulators and others on key issues for the profession is critical in ensuring an effective legislative and regulatory framework for the restructuring and insolvency profession. Through our member surveys, and the collective experience of those on our many national and regional committees, we enable members to directly influence the policies and legislation that affect the profession.

Last year our policy work continued to focus on the role of the profession in fighting fraud and economic crime, ensuring that those who abused the Covid support measures were held to account and lobbying as the Economic Crime and Transparency Bill made its way through the parliamentary process. We welcomed the changes proposed to the role of Companies House giving it additional powers to review and amend the information held on the register, and introducing new criminal and civil penalties



so that those who abuse the system will face tougher consequences.

2023 also saw a response to the Insolvency Service review into Insolvency Practitioner regulation. We were pleased to see the government's decision not to introduce a single government regulator for the profession, something which we had been calling for on behalf of our members. We shall however be working with the Insolvency Service and the Regulated Professional Bodies as they seek to introduce measures to counter some of the criticisms raised by the review, including the introduction of firm regulation.

We continue to call for a full and wide-reaching review into the Personal Insolvency Framework including non-statutory options such as debt management plans, access to debt advice and clarifying the purpose of the personal insolvency framework. Whilst changes introduced by the Spring Budget 2024 to amend the debt relief order criteria were welcomed, the entire framework is in dire need of a full overhaul, particularly at a time where the cost of living crisis is known to be impacting on many individuals, many of whom are living with negative budgets.

And in the run up to the General Election later this year, we'll be producing an R3 manifesto setting out what the profession would like to see any future government doing to ensure the UK has an insolvency and restructuring profession that delivers for the wider economy and society alike.

Technical guidance and support

R3 provides relevant practical guidance and support to members covering a range of topics including digital assets, case law, legislation, HMRC updates, employees and much more.

To support the profession, the technical team continue to act as an intermediary between members and HMRC to address concerns and issues experienced on a day to day basis. As a result of R3's interactions, in particular with those in senior positions held at HMRC, a number of changes have been implemented to benefit members.

To aid the profession, the technical team continues to update its suite of guides for members, including creditor guides for Scotland and publications relating to dealing with digital assets. Furthermore, the technical team regularly respond to member queries, on a day to day basis, on a range of subjects. Resources to members consist of technical alerts, technical bulletins, and presentations at events. On a monthly basis a Technical Round-up is issued to members, which provides a helpful reminder of technical updates issued in the month together with other information deemed relevant to members from external sources.

R3's technical committees continue to keep under review all UK and relevant EU legislation. With the assistance of the technical committees, R3 responds to relevant consultations on behalf of members.

One of the areas of focus for R3's General Technical Committee is the impact on insolvency practitioners (IPs), in particular smaller practice IPs, of creditors not actively voting in respect of remuneration requests resulting in IPs having to seek approval of the Court or in some circumstances writing off fees. Therefore, a working group of the committee are drafting changes to legislation and to shape our proposal to The Insolvency Service for change.

> "As a result of our interactions, action is usually taken to address issues raised by the profession; illustrating the strength and influence R3 has in the profession and beyond"

R3 continues to work closely with other organisations, in particular The Insolvency Service, UK Finance and NEST Pensions. As a result of our interactions, action is usually taken to address issues raised by the profession; illustrating the strength and influence R3 has in the profession and beyond.

R3 has also continued to work with the Recognised Professional Bodies (RPBs) on updating Statements of Insolvency Practice (SIPs) and resolving members' technical and regulatory queries.

The R3 Podcast was created exclusively for members. The podcast provides insight into the key issues affecting the insolvency and restructuring profession from the people dealing with them. Each episode features an interview with someone from R3's network of professionals about a key insolvency and restructuring related topic, supporting R3's education and technical principle: 'delivered by the profession for the profession'.



R3 events – gaining insights, making connections

R3 deliver an unrivalled year-round programme of events offering insolvency, restructuring and turnaround professionals of all levels of experience, and in firms of all sizes, the chance to hear how to put the latest regulatory and legislative developments into practice while also offering unique networking and learning opportunities.

Our events are aimed at both regional and national audiences and offer a range of benefits to members and non-members alike.

Covering the latest insights and practical guidance on essential topics

Our events, forums and conferences are developed alongside 'members for members' to meet the continuing needs of the profession. R3 meets frequently with regulators, Government, HMRC and other key stakeholders, ensuring that we can bring you the latest insights and practical guidance on essential topics, allowing you to remain up-to-date, compliant, and ahead of the competition.

Delivered by expert speakers providing valuable thought leadership

Our events and webinars are all delivered by qualified and experienced professionals working at the top of the insolvency, restructuring and turnaround profession. Delegates are provided with the unique opportunity to learn from our speakers' real world, practical experience and knowledge.

Bringing invaluable networking opportunities

We bring together a wide range of individuals from the broad spectrum of organisations both large and small. Our social events provide fun and invaluable networking opportunities allowing you to deepen and grow your contacts at all stages of your career.

> A truly excellent event with the ability to network and also have some fun
>
> – *R3 social event guest*

> The content was good and it was nice to catch up with old friends in an excellent venue
>
> – *R3 conference delegate*

Our full range of events includes:

- Conferences and forums
- Regional events
- Social events
- Breakfast briefings
- Webinars and virtual events

Conferences and forums

Throughout the year, R3 organises a number of national and regional conferences and forums, providing extensive opportunities to hear from experts facilitating discussion and debate on all the relevant and topical issues of the day, for the benefit of members and the wider profession.

In 2024, this will include our SPG Forum aimed at our smaller practice members and the New Professional Forums aimed at our new professional members, alongside a series of regional forums. We also run a number of conferences and forums covering specialist topics such as fraud, restructuring and personal insolvency.

Regional Events

We also operate a range of events including regional meetings, technical briefings, annual general meetings, and social opportunities for regional members and delegates. These events are regularly updated on the R3 event pages.

Full details of all our events and webinars can be found and booked on our website at www.r3.org.uk/events-training.

R3 Training Academy

R3 is the UK's leading provider of training for insolvency, restructuring and turnaround professionals, providing both live and online learning opportunities, with CPD points for professional development.

We offer expert training opportunities for the profession, by the profession

The R3's Training Academy is a central hub where you can find trusted, relevant, and practical training content that tracks the latest developments in the insolvency and restructuring profession.

Our growing range of CPD resources provides continued learning throughout the professional trajectory. New for 2024 are professional development series, specialist, and regulatory training for mid-level to senior professionals and we are introducing brand new eLearning series and face-to-face courses on a variety of insolvency and restructuring topics.

R3 responds directly to the needs of the profession by engaging with our members, new professionals, and external companies to co-produce training resources and opportunities.

Our Training Academy courses cater for all levels of experience and styles of learning. New professionals require a comprehensive overview of the foundation principles of the profession, whereas mid-level professionals require in-depth technical training with practical case examples to apply skills into professional practice. Our senior professionals want to keep up to date with changes in the profession with a focus on specialist topics.

> The 'go-to' provider of training in the insolvency and restructuring world
>
> *– R3 Training Academy delegate*

R3 delivers training in many formats

- On-demand bitesize courses and eLearning that enable you to learn at your own pace.
- Bootcamp series provide live essential practical training, delivered during your lunchbreak using real world case examples to prepare you to apply your learning in professional practice.
- Face-to-face classroom courses bring you a live classroom experience to deliver engaging training delivered by expert speakers.
- New for 2024 are advanced webinar series, introductory courses, compliance training and leadership development programmes.
- In-house and bespoke training packages are also available.

Full details of all our training courses and programmes can be found and booked on our website at www.r3training.co.uk.

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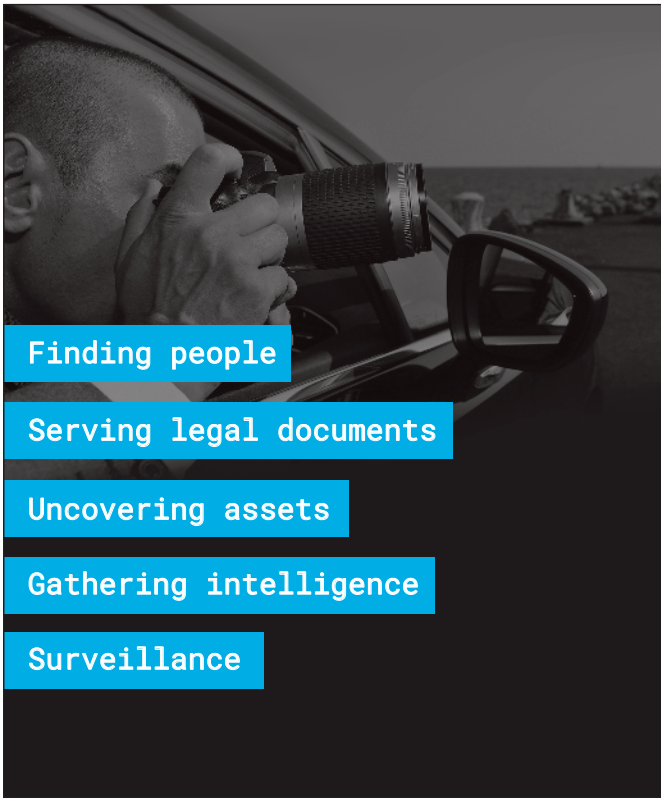
Our people make it possible



Insurance, health & safety, contingent risk and litigation risk management

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Tremark have screened, trusted process serving and investigatory partners strategically based throughout England & Wales and in over 138 countries.

Our global network enhances our physical presence and enables access to jurisdictional data platforms and information sources not accessible remotely from the UK.

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Developing careers in the insolvency and restructuring profession

In 2024, R3 are introducing a range of materials to support R3 members in their career development, as well supporting and encouraging those considering a career in insolvency and restructuring. This vision will attract and develop talented individuals to explore future career opportunities. A wealth of experience and expertise are held within R3 members, and our vision will promote engagement within the profession.

R3 will be launching a new dedicated careers section on our website that will provide opportunities for career support and development – suitable for new professionals, leaders in the profession, and the emerging workforce, alike. Resources will include webinars on professional development, career guidance for new professionals, training in professional skills, and non-technical topics.

Our expert advice will guide you through all stages of your career, from choosing the right careers path to offering support through professional networks.

R3 are developing the following programmes:

R3 Careers Guidance

The R3 website will introduce a dedicated area which focuses on career development within insolvency and restructuring, for New Professionals and throughout the career trajectory. This will also provide mentoring opportunities with senior leaders, to shape the future of the profession.

Leadership Development Programme

Available this year, R3 will deliver a complete leadership training programme to a small cohort of New Professionals delivered by a leadership communications coach and trainer. Demonstrating how to develop those essential qualities that make you stand out from the crowd, inspire others, and become leaders of the future.

In addition to offering fresh leadership concepts, the programme will facilitate the opportunity for members to build relationships and together identify opportunities for partnership and business development.

R3 Apprenticeship Programme

Our longer-term vision will see the introduction of an R3 apprenticeship pathway for those considering a career in the profession. This will support those leaving education to gain practical experience and technical insights, to explore and begin a career in insolvency and restructuring. This opportunity will encourage and expand the future workforce in the profession.

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Philip Henderson - Managing Director

Philip is co-founder of Henderson & Jones and an experienced commercial litigator, specialising in complex financial services and insolvency disputes. Prior to co-founding Henderson & Jones in 2016, Philip spent 11 years in private practice as a commercial litigator at Freshfields, Eversheds and Shakespeare Martineau.

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Gwilym Jones - Managing Director

Gwilym co-founded Henderson & Jones in 2016. Prior to this Gwilym spent 10 years in private practice as an accountant with experience in audit and restructuring at Deloitte and PricewaterhouseCoopers.

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Piers Elliott - Director

Piers is a commercial litigator with over 15 years' experience of complex and high-profile disputes. Piers specialises in financial services and insolvency disputes and joined Henderson & Jones in September 2019 from Freshfields.

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Sophie Samani - Director

Sophie is a commercial litigator with extensive experience in handling complex commercial litigation matters. Sophie joined Henderson & Jones in June 2019 from Shakespeare Martineau.

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R3 Council members 2024

R3 Council members represent our membership and are ambassadors for R3. Acting as the 'Board of Directors' of R3 they are responsible for the management of R3, including determining policy and strategy and the setting of business and financial plans and programmes.

Day to day responsibility for decision making is delegated to the Executive Committee comprising the President, the Vice President, the Deputy Vice President, two further Council members and the Chief Executive Officer.

Council members may be elected as a national or a regional member. Council members, whether national or regional, serve a three year term from appointment (commencing at the AGM each year) and may serve for up to a maximum of three terms (up to nine years in total). The President's term of office runs for a period of one year from the AGM.

President

Tim Cooper, Addleshaw Goddard LLP

Vice President

Thomas Russell, James Cowper Kreston

Deputy Vice President

Sonia Jordan, IBB Law LLP

Immediate Past President

Nicky Fisher, Herron Fisher

Members

Thomas Bond, Isadore Goldman, *London & South East*

Allan Cadman, Xeinadin Corporate Recovery Limited, *North West*

Alison Curry, AlixPartners, *National*

Louise Durkan, Deloitte LLP, *National*

Simon Edel, EY-Parthenon, *National*

Rick Harrison, Interpath Advisory, *National*

Sophia Harrison, Burness Paull LLP, *Scotland*

Robert Horton, R2 Advisory Limited, *National*

Paul Kings, Begbies Traynor, *North East*

Sian Leonard, Isadore Goldman, *Eastern*

James Latham, Wedlake Bell LLP, *National*

James Neill, KPMG (Ireland), *Northern Ireland*

Mike Pavitt, Paris Smith LLP, *Southern & Thames Valley*

Stewart Perry, Fieldfisher LLP, *National*

Nicholas Pike, Pike Restructuring Ltd, *National*

Stephen Rome, Penningtons Manches Cooper LLP, *Midlands*

Maria Strong, Strong Anderson, *National*

Charles Turner, Opus Business Advisory Group, *South West & Wales*

Malcolm Weir, Pension Protection Fund, *National*

Vacant, *Yorkshire*

R3 committees and honorary members

Policy Group

R3's Policy Group brings together members to provide input into R3's thought leadership work on all issues relevant to the insolvency community and other professionals advising distressed businesses and individuals.

Policy Group makes recommendations for reform and helps R3 respond to government consultations.

To join R3's Policy Group, please contact **anthony.walters@r3.org.uk** for information.

Mark Shaw (Chair), BDO LLP
Eileen Blackburn, Eileen Blackburn CA
Carl Bowles, Alvarez & Marsal Europe LLP
Richard Clouter, 24 Capital Limited
Frances Coulson, Wedlake Bell LLP
Nick Cropper, AlixPartners
Alison Curry, AlixPartners
Simon Edel, EY-Parthenon
Iain Fraser, FRP Advisory Trading Limited
Stuart Frith, Stephenson Harwood LLP
Simeon Gilchrist, Edwin Coe LLP
Oliver Haunch, Grant Thornton UK LLP
Jamie Leader, Enyo Law LLP
Elizabeth McGovern, BDO LLP
Paul Muscutt, Crowell & Moring LLP
Stewart Perry, Fieldfisher LLP
Nicholas Pike, Pike Restructuring Ltd
Mike Pink, Interpath Advisory
Geoffrey Rowley, FRP Advisory Trading Limited
Henry Shinners, Evelyn Partners
Duncan Swift, Azets
Phillip Sykes, RSM UK Restructuring Advisory LLP
Andrew Tate, Kreston Reeves LLP
Paul Williams, Kroll
Paul Zalkin, Quantuma Advisory Limited

Fraud Group

R3's Fraud Group comprises specialists in using the UK's insolvency framework to tackle, disrupt and provide redress for fraud. Fraud Group makes recommendations for reform and helps R3 respond to government consultations on fraud issues.

To join R3's Fraud Group, please contact **anthony.walters@r3.org.uk** for information.

Frances Coulson (Co-Chair), Wedlake Bell LLP
Malcolm Weir (Co-Chair), Pension Protection Fund
Louise Brittain, Azets
Jason Freedman, Charles Russell Speechlys LLP
Adrian Hyde, Begbies Traynor
Kristina Kicks, Interpath Advisory
Daniel Lewis, Wilberforce Chambers
Mark Mullen, Radcliffe Chambers
Nicholas Nicholson, Grant Thornton UK LLP
Heath Sinclair, Richard Long & Co
Adam Stephens, Evelyn Partners

Personal Insolvency Committee

R3's Personal Insolvency Committee includes experts in the UK's personal insolvency framework, and develops policies designed to support individuals in financial distress and ensure the UK's personal insolvency procedures strike the right balance between indebted individuals and their creditors.

To join R3's Personal Insolvency Committee, please contact **moira.fitzpatrick@r3.org.uk** for information.

Matthew Carter, Mazars LLP
Frances Coulson, Wedlake Bell LLP
Graeme Danby, Freeths LLP
Julian Donnelly, James Rosa Associates
Laura Hook, Isadore Goldman
Gemma Kaplan, Pinsent Masons LLP
Kathryn Maclennan, KBL Solicitors
Claire Middlebrook, Middlebrooks Business Recovery & Advice
Andy Nalliah, RSM UK Restructuring Advisory LLP
David Rankin, Creditfix Ltd
Peter Sargent
Jackie Stringer, Grant Thornton UK LLP

General Technical Committee

The General Technical Committee (GTC) deals with issues of general importance and significance to the profession, keeping under review all UK and relevant EU legislation, prospective legislation and other matters relating to insolvency law and practice. GTC contributes to R3's position at the forefront of insolvency practice, producing technical materials to support members, subscribers and students including Technical Bulletins, Technical Alerts and general guidance. GTC supports other R3 Committees and staff by providing necessary technical expertise. The Committee is multi-disciplinary and has a good spread of representation, both geographically and in terms of size of practice, including current practitioners, solicitors, academics and others working within the insolvency profession.

Stewart Perry (Chair), Fieldfisher LLP
Richard Barker, EY-Parthenon
Michelle Butler, The Compliance Alliance
Julian Cahn, Stephenson Harwood LLP
Malcolm Cohen, BDO LLP
Joseph Curl, 9 Stone Buildings
Peter Dickens, PwC LLP
Iain Fraser, FRP Advisory Trading Limited
Rachel Grant, Manolete Partners Plc
Stephen Hill, Grant Thornton UK LLP
Rosalind Hilton, Adcroft Hilton
Robert Horton, R2 Advisory Limited
Julie Kinnison, FRP Advisory Trading Limited
Mark Lawford, Weil, Gotshal & Manges (London) LLP
Emily Lockhart, Goodwin Procter (UK) LLP
Rachael Markham, Squire Patton Boggs (UK) LLP
Fiona Miller, RSM UK Restructuring Advisory LLP
Alison Morgan, Teneo Financial Advisory Limited
Howard Morris, Morrison & Foerster LLP
Robert Paterson, Wedlake Bell LLP
Sarah Paterson, London School of Economics
Mike Pink, Interpath Advisory
Marcus Rea, Teneo Financial Advisory Limited
Gabrielle Ruiz, Clifford Chance LLP
Carly Sandbach, Exchange Chambers
Phillip Sykes, RSM UK Restructuring Advisory LLP
Peter Walton, University of Wolverhampton

Regional Communications Committee

The Regional Communications Committee (RCC) is fundamental to R3's engagement strategy, ensuring that R3 is fully informed of issues affecting its broad membership base and providing a conduit for seeking and disseminating information to its members. RCC brings together regional committee chairs and regional council members to co-ordinate the provision of technical guidance and networking opportunities, and to facilitate direct engagement with members across the UK.

To join the Regional Communications Committee, please contact **freddie.webster@r3.org.uk** for information.

Tim Cooper (Chair), Addleshaw Goddard LLP
Richard Bathgate, Johnston Carmichael LLP, Scotland Chair
Thomas Bond, Isadore Goldman, London & South East Council Member
Allan Cadman, Xeinadin Corporate Recovery Limited, North West Council Member
Edward Ellis, Mercer & Hole, London & South East Chair
Sophia Harrison, Burness Paull LLP, Scotland Council Member
Frances Henshaw, Beever and Struthers, North West Chair
Kelly Jordan, Manolete Partners Plc, North East Chair
Paul Kings, Begbies Traynor, North East Council Member
Sian Leonard, Isadore Goldman, Eastern Council Member
Ian Leonard, Interpath Advisory (Ireland), Northern Ireland Chair
James Neill, KPMG (Ireland), Northern Ireland Council Member
Mike Pavitt, Paris Smith LLP, Southern & Thames Valley Council Member
Stephen Rome, Penningtons Manches Cooper LLP, Midlands Chair and Council Member
Tim Sloggett, Quantuma Advisory Limited, South West & Wales Chair
Neil Stewart, Manolete Partners Plc, Southern & Thames Valley Chair
Charles Turner, Opus Business Advisory Group, South West & Wales Council Member
Hayley Watson, McTear Williams & Wood Limited, Eastern Chair
Vacant, Yorkshire Chair
Vacant, Yorkshire Council Member

Scottish Technical Committee

The Scottish Technical Committee deals with issues of general importance and significance to the profession as they relate to Scotland, keeping under review UK, Scottish Parliament and relevant EU legislation, prospective legislation and other matters relating to insolvency law and practice. The Committee's remit primarily is to consider technical matters. In support of R3's General Technical Committee (GTC), the Committee reviews technical materials produced by GTC for relevance/application under Scottish jurisdiction to support members, subscribers and students. These include, but are not limited to, technical bulletins, technical alerts and general guidance. The Committee is multi-disciplinary and has a good spread of representation, both geographically and in terms of size of practice, including practising insolvency practitioners, solicitors, advocates and academics.

Iain Fraser (Chair), FRP Advisory Trading Limited
Sian Aitken, CMS Cameron McKenna Nabarro Olswang LLP
Eileen Blackburn, Eileen Blackburn CA
Sheana Campbell, Ampersand Advocates
Tim Cooper, Addleshaw Goddard LLP
Rachel Grant, Manolete Partners Plc
Sophia Harrison, Burness Paull LLP
Louise Laing, Brodies LLP
Dorren Lurring, Teneo Financial Advisory Limited
Eileen Maclean, Insolvency Support Services Limited
Roderick McKellar, Alvarez & Marsal Europe LLP
Donna McKenzie-Skene, University of Aberdeen
David Menzies, ICAS
Tracey Milne, Interpath Advisory
Susan Ower, Axiom Advocates
Angela Paterson, Dunedin Advisory Limited

Small Practices Group Committee

R3 members within smaller practices (five partners or fewer) make up a significant and vital part of R3's membership and the Smaller Practices Group Committee (SPG) ensures that smaller practice concerns are identified and addressed by R3's press, public affairs and technical work, and that R3 fully meets the needs and expectations of our members. The Committee develops, or provides input to, outputs relating to legislative and policy change, including technical guidance, for the purposes of promoting best business/operational practice in the field. In addition, the Committee designs the programme for the annual SPG Forum.

To join R3's Smaller Practices Group Committee, please contact **freddie.webster@r3.org.uk** for information.

Stephen Rome (Chair), Penningtons Manches Cooper LLP
Ian Davison, Keenan Corporate Finance Limited
Chris Herron, Herron Fisher
Robert Horton, R2 Advisory Limited
Judith Howson, AAB
Myles Jacobson, MJ Advisory
Monica Kapur, Isadore Goldman
Andrew Kelsall, Larking Gowen
David Perry, Tees Solicitors
Maria Strong, Strong Anderson

Training and Development Committee

The Training and Development Committee delivers an excellent learning programme by qualified professionals working within the sector to meet R3's objective of supporting the insolvency profession. The committee provides an engaging and attractive programme of courses, seminars, briefings and webinars for the insolvency and restructuring profession. The committee is multi-disciplinary and has a good spread of representation, both geographically and in terms of size of practice, including practising insolvency practitioners, solicitors and others working within the insolvency and restructuring profession.

To join R3's Training and Development Committee, please contact **robert.beer@r3.org.uk** for information.

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Charles Turner (Co-Chair), Opus Business Advisory Group
Linton Bloomberg, Reed Smith LLP
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Glen Flannery, CMS Cameron McKenna Nabarro Olswang LLP
Ian Fox, Dentons UK and Middle East LLP
Richard Hodgson, Linklaters LLP
Alex Jay, Stewarts
Felicity Jordan, Eversheds Sutherland
Naomi Kinnersley, EY-Parthenon
Blair Leahy, Twenty Essex
Daniel Leigh, Leigh Consultancy Ltd
Alastair Lomax, TLT LLP
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Nick Middleton, Burges Salmon LLP
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Neil Speight, Interpath Advisory
Ali Walji, EY-Parthenon

New Professionals Steering Group

The New Professionals Steering Group brings together insolvency and restructuring professionals that are in the early stages of their career to represent new professional views across all areas of R3, and to support development and networking opportunities through local and national initiatives.

To join the New Professionals Steering Group, please contact **freddie.webster@r3.org.uk** for information.

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Maddie Archer, Isadore Goldman
Jessica Barker, Cowgills
Alexander Blanning, Sanderson Weatherall
Rebecca Dods, Walker Morris LLP
Samantha Eustace, Interpath Advisory
Phillipa Lai, Crowell & Moring LLP

Membership Committee

R3's Membership Committee deals with all aspects of membership. Key priorities include engaging with prospective and existing members, membership growth and retention, and that membership is accessible and inclusive.

The Committee scrutinises all membership demographics and trends in order to advise Council and provide strategic direction, ensuring that R3 remains an expert within the profession and continues to provide the best value to all members.

To join R3's Membership Committee, please contact **shemin.varma@r3.org.uk** for information.

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David Portch, Five Paper
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Richard Wolff, Myerson Solicitors LLP

Past President honorary members

Liz Bingham
Colin Bird
Alan Bloom
David Buchler
Frances Coulson
Christina Fitzgerald
Giles Frampton
Stuart Frith
Patricia Godfrey
Brendan Guilfoyle
Colin Haig
Nigel Hamilton
Mark Homan
Gareth Hughes
Adrian Hyde
Steven Law
Lee Manning
Murdoch McKillop
Nicholas O'Reilly
Roger Oldfield
Ron Robinson
Peter Sargent
Gordon Stewart
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Duncan Swift
Phillip Sykes
Andrew Tate
John Verrill

R3 regions and contacts

Eastern

CAMBRIDGE, ELY, NORWICH, PETERBOROUGH



Regional Chair

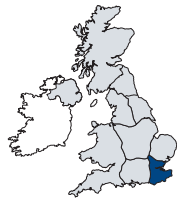
Hayley Watson, McTear Williams & Wood Limited

New Professionals Group Chair

Maddie Archer, Isadore Goldman

London & South East

BRIGHTON AND HOVE, CANTERBURY, CHICHESTER, CITY OF LONDON, WESTMINSTER



Regional Chair

Edward Ellis, Mercer & Hole

Women's Group Chair

Nyla Youssef, Farrer & Co LLP

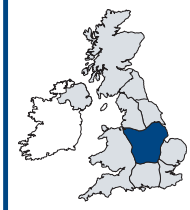
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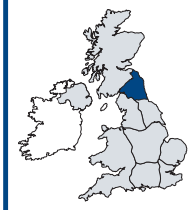
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Samantha Eustace, Interpath Advisory

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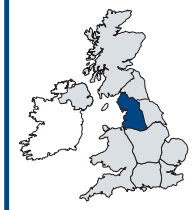


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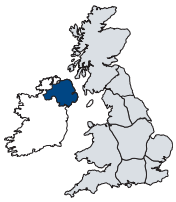
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Jessica Barker, Cowgills

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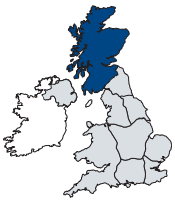


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Richard Bathgate, Johnston Carmichael

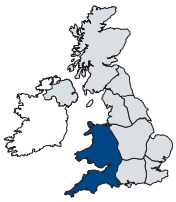
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OXFORD, PORTSMOUTH, SALISBURY, SOUTHAMPTON, WINCHESTER



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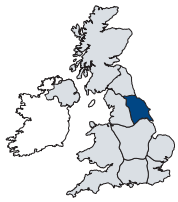
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Charlotte Boatman, Irwin Mitchell

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Specialist insolvency qualifications (JIE/CPI/CPPI/CPCI)

The principal recognised professional qualification for people wishing to specialise in insolvency and act as a licence holder is the Joint Insolvency Examination (JIE). A pass in its two papers is a prerequisite to becoming a fully licensed insolvency practitioner.

Joint Insolvency Examination (JIE)

To sit the JIE, you need to be a member of one of the recognised professional bodies – Insolvency Practitioners Association (IPA), Institute of Chartered Accountants in England & Wales (ICAEW), Institute of Chartered Accountants Scotland (ICAS) and Chartered Accountants Ireland (ICAI). Or registered with the Secretary of State for Business and Trade.

The examination consists of two papers:

- Paper 1 – Corporate Insolvency
- Paper 2 – Personal Insolvency

Each paper is 3.5 hours in length (including reading time) and is set at degree level. It consists of a mixture of written and numerical questions on practical insolvency issues. Candidates need to pass each paper to be able to receive a full insolvency licence. However, candidates need only to pass one examination to obtain a partial licence. The examination is on an open-book basis and is held once a year in November. The deadline for applications will normally be the middle of September.

The JIE exam is a practical exam and tests the knowledge and skills that insolvency practitioners use in their working lives. Past papers and the examiner's report are available to give an indication of the sort of thing they expect to see in the answers.

www.JIEB.co.uk

Certificate of Proficiency in Insolvency (CPI) / Certificate of Proficiency in Personal Insolvency (CPPI)

The IPA offers established intermediate examinations, the CPI and CPPI, for those specialising in insolvency. They are a combination of multiple-choice and short form exam questions, as well as longer essay-style and computational questions, and are used by many as a steppingstone to the higher qualification. The examinations are a test of competence in insolvency, and the CPI is widely recognised by employers as an established mark of achievement. It covers both personal and corporate insolvency. The CPI can lead to membership of the IPA and to entitlement to use its designatory letters MIPA. CPPI covers personal only insolvency issues but is set at the same standard. It is ideal for those specialising in the personal insolvency sector. The CPI and CPPI are designed in part for individuals working in or who have an interest in insolvency, who may not intend to become licensed insolvency practitioners. Separate examinations are set for England and Wales, and Scotland. The examinations for England and Wales are held in June and December. CPI and CPPI examinations are set for Scotland in June only. These papers each take three hours. They are run exclusively by the IPA, and you will be required to be a member of the IPA to sit the exam.

The ICAEW Certificate in Insolvency

The ICAEW Certificate in Insolvency is a flexible learning programme of the UK insolvency regime. Primarily developed for professionals based in the UK wanting to progress into a career in insolvency or strengthen their knowledge; the certificate equally benefits those outside the UK whose work touches upon the UK insolvency regime. The certificate provides essential knowledge of key insolvency principles and the skills you need to apply them. The duration is less than 12 months

Registering for the exams

JIE tuition and courses are supplied by various providers, details of which can be found at **www.jieb.co.uk/tuition.** Entry forms for JIE, CPI and CPPI can be downloaded from **www.jieb.co.uk/the-exams/applying.** The JIE exams are held once a year in October or November and the closing date for applications is normally the first week of September.



Recognised professional bodies (RPBs)

Insolvency Practitioners Association (IPA)
46 New Broad Street, London EC2M 1JH, UK
T: 020 8152 4980
www.insolvency-practitioners.org.uk

The Institute of Chartered Accountants in England & Wales (ICAEW)
Chartered Accountants' Hall, Moorgate Place,
London EC2R 6EA, UK
T: 01908 248 250
www.icaew.com

Chartered Accountants Ireland (CAI)
Chartered Accountants House, 47-49 Pearse St,
Dublin 2 D02 YN40, Ireland
T: +353 1 637 7200

The Linenhall, 32-38 Linenhall Street,
Belfast BT2 8BG, UK
T: 028 9043 5840
www.charteredaccountants.ie

The Institute of Chartered Accountants of Scotland (ICAS)
CA House, 21 Haymarket Yards,
Edinburgh EH12 5BH, UK
T: 0131 347 0100
www.icas.com

The Insolvency Service and The Accountant in Bankruptcy

The Insolvency Service – England and Wales

The Insolvency Service is an executive agency of the Department for Business and Trade (DBT). It provides the means for dealing with financial failure in the economy and the misconduct that is associated with it. Its functions are to:

- Administer bankruptcies and debt relief orders;
- Look into the affairs of companies in liquidation, making reports of any director misconduct;
- Investigate trading companies in liquidation and take action to wind them up and/or disqualify the directors if there is evidence of misconduct;
- Act as trustee/liquidator where no private sector insolvency practitioner is in place;
- Issue redundancy payments from the National Insurance Fund;
- Work to disqualify unfit directors in all corporate failures;
- Deal with bankruptcy and debt relief restrictions, orders and undertakings;
- Act as an impartial source of information for the public on insolvency and redundancy matters;
- Advise DBT ministers and other government departments on insolvency and redundancy related issues;
- Investigate and prosecute breaches of company and insolvency legislation and other criminal offences on behalf of DBT.

The official receivers (OR) and their staff operate from 22 locations across Great Britain with headquarters in London. ORs are civil servants employed in the Insolvency Service and are officers of the court.

The Insolvency Service – England & Wales
16th Floor, 1 Westfield Avenue,
London E20 1HZ, UK
T: 0300 678 0015

The Insolvency Service – Northern Ireland

The Insolvency Service is a division within the Department's Management Services and Regulation group.

It has a similar responsibility to that of the Insolvency Service for England and Wales although this is under the statutory framework of Northern Ireland specific legislation and policy.

The Official Receiver in Northern Ireland
Insolvency Service, Fermanagh House
Ormeau Avenue, Belfast, BT2 8NJ
T: 028 9054 8531
E: insolvency@economy-ni.gov.uk

The Accountant in Bankruptcy – Scotland

The Accountant in Bankruptcy (AiB) is an executive agency of the Scottish Government. It is responsible for:

- Administering the process of personal bankruptcy and recording corporate insolvencies in Scotland;
- The determination of personal and entity bankruptcy applications;
- Making decisions on debt payment programme applications under the Debt Arrangement Scheme;
- Protecting trust deeds;
- Maintaining public registers of all bankruptcies, trust deeds and statutory debt payment programme.

Accountant in Bankruptcy
1 Pennyburn Road
Kilwinning, KA13 6SA
T: 0300 200 2600

Official receivers in England and Wales

Contact details for official receiver offices and teams. You can write to or email at:

Birkenhead and Blackpool
C Megram, PO Box 16650, Birmingham B2 2PD
E: birkenhead.or@insolvency.gov.uk

Birmingham
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E: birmingham.or@insolvency.gov.uk

Brighton and Chatham
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E: bc.or@insolvency.gov.uk

Bristol, Exeter and Plymouth
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Reading and Southampton
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Public Interest Unit
G Allen, PO Box 16664, Birmingham B2 2JQ
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Telephone enquiries
Helpline: 0300 678 0016
The helpline is open Monday to Thursday, 9am to 5pm and Friday, 9am to 3pm.

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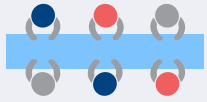
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Full members

For the list of associate members, go to page 153

All data correct at the time of publication

F Fellow of R3 H Honorary member
L Licensed IP

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Will has over 20 years' experience specialising in corporate and personal insolvency law with a particular interest advising office holders with contentious claims involving fraud, misfeasance, preference and undervalue. As well as assisting trustees in bankruptcy recover assets and manage disputes relating to beneficial interests, Will also represents financial services creditors enforce securities which has enabled Will to build strong relationships in this sector.

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Late Payment Compensation

Adding value to insolvencies for IPs

Compensation *is* Satisfaction

Questions often asked by IPs – The answers ...

Q1. WHY should IPs consider adding Late Payment Compensation ("LPC") claims to insolvencies?

A "To maximise the value of assets recovered."

Q2. WHAT does it cost IPs?

A "Nothing at all."

Q3. WHAT information is needed to calculate the LPC claim value?

A "The sales ledger data of the insolvent company over the last 6 years."

Q4. HOW does CPA obtain this sales ledger data?

A "CPA provides a nominated IP team member with the names of the reports to be run together with a secure upload link."

Q5. WHAT if the credit terms had not been agreed by the customer?

A "In these circumstances, legislation sets the terms at 30 days from receipt of invoice or when the goods/services were supplied (whichever is the later)."

Q6. HOW soon can we know the value of the claim?

A "Usually within 3-5 working days after CPA's receipt of the sales ledger data (see 3 above)."

Q7. CAN LPC claims be delayed until the IP has collected the book debts?

A "Yes, IPs can exclude (permanently or temporarily) any LPC claim until the related book-debt is resolved."

Q8. WHAT about the LPC debtors which do not owe book debt?

A "These claims should be commenced as soon as possible to avoid the oldest invoices becoming invalid due to the 6-year time limit."

Q9. CAN LPC be claimed if the invoices were subject to a factoring arrangement?
A "YES, providing the invoice payment dates are available."

Q10. WHAT type of insolvencies will benefit from LPC?
A "All types of insolvencies can be considered. A brief conversation with CPA will give you a specific answer."

Q11. HOW much money might be recovered for creditors by an IP engaging CPA?
A "The size of the claim is determined by how many trade invoices were paid late and the invoice values. How much is recovered will depend upon the types of business debtors and whether those debtors are still trading and solvent."

Q12. WILL IP staff be expected to engage with LPC debtors?
A "NO – not at all."

Q13. COULD IPs use LPC to assist companies in Administration.
A "YES, in fact LPC has been used to raise funds to avoid insolvency."

Q14. CAN CPA give us the names of the IPs that use the CPA (LPC) service?
A "CPA's agreements contain a two-way Non-Disclosure agreement for obvious reasons. The only people who know the names of IPs that CPA LPC works for are the LPC debtors."

*** No expenditure required or any risk for IPs whatsoever ***

(In fact, CPA (LPC) Recoveries Limited can buy LPC debts in advance).

For further details visit
www.latepaymentcompensation.co.uk



020 8846 0000
info@LPCnow.co.uk

csa
voice of the collections industry

CPA (LPC) Recoveries Limited

An associated company of The Credit Protection Association Limited (established 1914).

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CMB Partners UK: Emmett, Sean

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Gordon Brothers International LLC: Bamford, Simon; Chivers, Josh

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Augusta Kent Limited: Hawksworth, Andrew F L; Hawksworth, Sarah F L

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24 Capital Limited: Clouter, Richard

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ICAEW: Wright, Joanne L

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Parkin S Booth: Welsby, Emma L

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PS: Shah, Pareet

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Bahamas

• Nassau

Crowe Bahamas: Davies, Andrew

British Virgin Islands

• Road Town

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• Tortola

Appleby: Jerrum, Simon

PricewaterhouseCoopers (BVI) Limited: Lower, Alexander

Cayman Islands

• George Town

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Ogier: Snead, Jeremy

• Grand Cayman

Bercow, Alan

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Interpath Advisory: Macrae, Gordon

Kingfisher Limited: Edwards, Lawrence L

R&H Restructuring (Cayman): Smith, Christopher L; Trott, Martin F

BDO CRI (Cayman) Ltd.: Smith, Russell

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• Nicosia

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Kroll: Garro, Varian; Pozo, Erika

PKF Canillas: Canilla, Joseph F L

Guernsey

• St Peter Port

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Grant Thornton Limited: Rhodes, Ben F L

Ogier: Horsbrugh-Porter, Alex L

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• Douglas

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KPMG in the Crown Dependencies: Gerber, Leonard

Long & Co: Long, Robert F

Roger Harper Chartered Accountant and Insolvency Practitioner: Harper, Roger L

Jersey

Grant Thornton Limited: Roberts, Alan F L

• St Helier

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Ogier (Jersey) LLP: Angus, James

Teneo Financial Advisory Limited: Ridge, Catherine F

Qatar

• Doha

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Quantuma Advisory Limited: Hoad-Vrolijk, Neil

United Arab Emirates

• Abu Dhabi

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PIKE RESTRUCTURING



REDEFINING RESILIENCE

About Us

In October 2020, restructuring lawyer Nick Pike set up Pike Restructuring Limited, a restructuring and insolvency consultancy dedicated to providing independent director services for insolvency and restructuring transactions.

Whether stakeholders wish to replace existing directors or entire boards, supplement a board with experienced professionals or simply place an entity into insolvency process, we can help.

Sector Specialisms

- Financial Services
- Energy
- Real Estate
- Transport
- Retail and Leisure
- Construction
- Travel

Independent Directors

for inquorate boards; prepack sales; replacement of directors or entire boards;

Restructuring and Insolvency

Commencement and guidance through insolvency and restructuring; effecting transactions for boards unfamiliar with the process

Board Observer Roles

for stakeholders of all types on distressed situations

Litigation Claims

Pursuit of litigation claims and fraud investigation

Acting in multiple jurisdictions

We have taken assignments worldwide

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Turnaround & restructuring members

Welcome to the turnaround and restructuring section of the R3 Directory. R3 members listed in this section are industry leading professionals in assisting distressed businesses to achieve success through the implementation of critical organisational change.

R3 members provide expert advice to firms that wish to stabilise their finances and navigate successfully through the current economic downturn, preserving value for stakeholders. Their help and support is provided at all stages of the distress continuum.

Members listed in this section operate across all aspects of business reorganisation, both financial and operational. They include a wide range of independent executives with a wealth of knowledge and experience who may be recruited to take on executive roles within distressed organisations, licensed insolvency practitioners providing contingency planning and options analysis, and advisory professionals within accountancy, legal or consultancy firms, practiced in a variety of sectoral and transactional specialisms.

Restructuring members are increasingly engaged to advise firms on all aspects of corporate and organisational restructuring, both within or outside of a formal insolvency process. Their commonly expressed, shared view being that the earlier specialist professional assistance is sought, the better the likely outcome for stakeholders.

All contacts within this section have their R3 member status and licensing body (where applicable) highlighted.

For a list of members by specialism, go to page 205

All data correct at the time of publication

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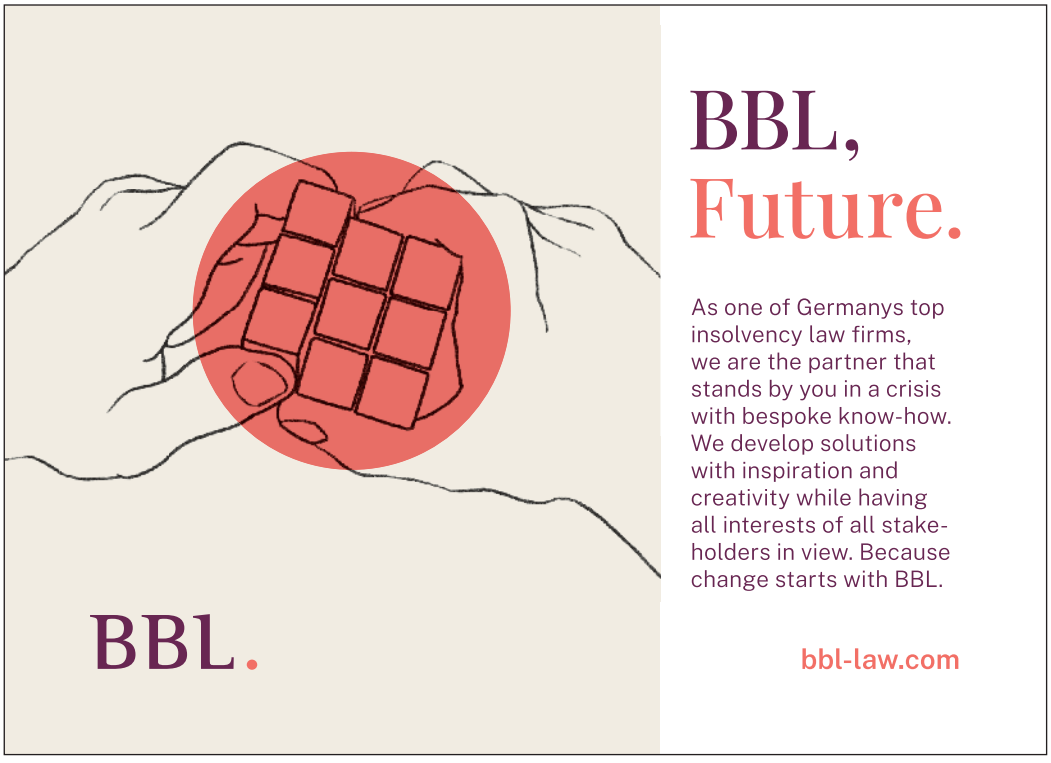
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Chartered Accountants Ireland: Moore, Laura-Michelle
Child & Child: Cohen, Philip
Fox Williams LLP: Butler, David
FRP Advisory Trading Limited: Carton-Kelly, Geoff F L
Gibson Booth Business Solutions & Insolvency: Wetton, Edward F L
Howard Kennedy LLP: Brown, Rachel
Isadore Goldman: Fitzgerald, Christina H L
JMW Solicitors LLP: Jones, Gavin F L

For the index of member specialisms, please see page 206

JPS Chartered Surveyors: Isaacs, Mark

KPMG: Neill, James F L

Kroll: Cawley-Harrison, Ben

Leonard Curtis: Gregory, Andrew

Lupton Fawcett LLP: Smyllie, David L

Menzies LLP: Lai, Rachel F L

Mishcon de Reya LLP: Stubbs, Mike L

Moore Recovery Limited: Abdulali, Mustafa F L

Opus Business Advisory Group: Turner, Charles F L

Osborne Clarke LLP: Boobier, Nigel F L

Quantuma Advisory Limited: Bucknall, Sean L

Recovery First: Johnstone, David

S216 Limited: Ward, David

UHY Hacker Young LLP: Kubik, Peter F L

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

• Public sector

BDO LLP: Shaw, Mark L

DLA Piper UK LLP: Hill, Pippa

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

Grant Thornton UK LLP: Christie-Brown, Dominic

Kroll: Berry, Tom

Menzies LLP: Cullen, John F L

Opus Business Advisory Group: Butler, David F L

Osborne Clarke LLP: Boobier, Nigel F L

• Raw materials extraction

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

UHY Hacker Young LLP: Kubik, Peter F L

• Real estate

Alvarez & Marsal Europe LLP: Paxton, Adam L

Azets: Grant, Stephen F L

BDO LLP: Francis, Christine L

Begbies Traynor (London) LLP: Provan, Kirstie F L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

Christie & Co: Bond, Darren

Colliers International: Hammond, Nick

Cornerstone Business Recovery: Faik, Engin F L

Dentons UK and Middle East LLP: Knight, Philip

DLA Piper UK LLP: Russell, Robert

Edwin Coe LLP: Gilchrist, Simeon

Fieldfisher LLP: Perry, Stewart F

Fraser Real Estate: Pitt, Joseph

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L; Corfield, Ian L; McIntyre, Gordon; Stevens, Chris L

Gordon Brothers International LLC: Ainscough, Duncan

Interpath Advisory: Crompton, Peter; Holloway, Nick L; McAlinden, Alistair L; Speight, Neil

Kroll: Kisby, Annika; Rayment, Sarah L

Lamb Chambers: Frith, Timothy

Marriott Harrison LLP: Israel, Brett F

Mazars LLP: Boughey, Mark F L

MHA: Eason, Georgina F L

Mishcon de Reya LLP: Stubbs, Mike L

Moore Kingston Smith & Partners LLP: Mather, Neil F L

Moorfields Advisory Limited: Vuceljic, Milan L

Opus Business Advisory Group: Binyon, Trevor F L

PACT Property & Assets: Price, Christopher

PwC LLP: Banfield, Toby L

Quantuma Advisory Limited: Zalkin, Paul L

ReSolve Advisory Limited: Manning, Lee H L

UHY Hacker Young LLP: Kubik, Peter F L

Watling Real Estate: Ryall, Alan

• Restaurants, bars & pubs

360 Insolvency Limited: Allen, Danny L

Azets: Andrews, Meghan L; Grant, Stephen F L; Richards, Matthew L

BDO LLP: Shaw, Mark L

BDO Northern Ireland: Murphy, Brian F L

Begbies Traynor (Central) LLP: Walters, John L

Begbies Traynor (London) LLP: Provan, Kirstie F L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

Bespoke Insolvency Solutions: Harold, Peter L

Bishop Fleming LLP: Venner, Luke L

Bridge Newland Limited: Robson, Ben L

CAPA: Sweeney, Tony

Clarke Bell Limited: Bell, John F L

CMB Partners UK: Price, Adam L

Debt On Limited: Patala, Arif

Dentons UK and Middle East LLP: Knight, Philip

EY-Parthenon: Keen, Samantha F L

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L; Priest, Emma L; Reynolds, Philip F L

GIA: Keane, John A

Interpath Advisory: McAlinden, Alistair L; Portwood, James

JMW Solicitors LLP: Worthington, Alejandro

Jones Lowndes Dwyer LLP: Dwyer, Claire F L

Kallis Insolvency Practitioners: Arakapiotis, Andreas L

Kroll: Rayment, Sarah L; Sweeney, Tom

Lamb Chambers: Frith, Timothy

Larking Gowen: Green, Lee F L

Laytons: Harvey, John

Libertas Associates: Barnett, Nicholas F L

Lupton Fawcett LLP: Smyllie, David L

Opus Business Advisory Group: Binyon, Trevor F L; Butler, David F L

Osborne Clarke LLP: Boobier, Nigel F L

ReSolve Advisory Limited: Manning, Lee H L

Rollings Butt LLP: Butt, Steve L

SPK Financial Solutions: Kelly, Stuart F L

Sydney Mitchell Solicitors LLP: Schneider-Rose, Leanne

UHY Hacker Young LLP: Kubik, Peter F L

We CVL Ltd: Radford, John F L

WSM Marks Bloom LLP: Segal, Andrew F L

Xeinadin Corporate Recovery Limited: Fallows, Alan F L

• Retail

Ballard Business Recovery: Ballard, Philip L

BDO LLP: Waudby, Andrew

Begbies Traynor (London) LLP: Provan, Kirstie F L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

CAPA: Sweeney, Tony

Dentons UK and Middle East LLP: Knight, Philip

DLA Piper UK LLP: Russell, Robert

DWF LLP: Atkinson, Natasha

Edwin Coe LLP: McGouran, Barry

ELS Advisory Limited: Brown, Kevin F L

EY-Parthenon: Keen, Samantha F L

For the index of member specialisms, please see page 206

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L; Reynolds, Philip F L; Wright, Anthony L

FTS Recovery: Newton, Mark L

GIA: Keane, John A

Gordon Brothers International LLC: Weekes, Neal

Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex

Interpath Advisory: Crompton, Peter

JMW Solicitors LLP: Jones, Gavin F L

Kroll: Rayment, Sarah L

Lamb Chambers: Frith, Timothy

Laytons: Harvey, John

Mazars LLP: Dacre, Rebecca F L

Mercury Corporate Recovery Solutions: Tackie, Francesca L

Midlands Business Recovery: Brindley, Paul L

Moore Recovery Limited: Dingley, Neil F L

Opus Business Advisory Group: Binyon, Trevor F L

Osborne Clarke LLP: Boobier, Nigel F L

Penningtons Manches Cooper LLP: Fox, Alexander F

PricewaterhouseCoopers LLP: Williams, Edward L

Reed Smith LLP: Bloomberg, Linton

ReSolve Advisory Limited: Manning, Lee H L

S P Ford & Co. Limited: Ford, Steven F L

Teneo Financial Advisory Limited: Browne, Stephen F L

UHY Hacker Young LLP: Kubik, Peter F L

• Security & defence

Central Associates: Hatton, Bee

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

Mishcon de Reya LLP: Stubbs, Mike L

Osborne Clarke LLP: Boobier, Nigel F L

• Social care

AlixPartners UK LLP: O'Connor, Joe F L

BDO LLP: Simpson, Chris

Cornerstone Care Solutions Limited: Corner, Lucy

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L; Stevens, Chris L

Osborne Clarke LLP: Boobier, Nigel F L

• Sport

Buchler Phillips: Buchler, David H L

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

Gordon Brothers International LLC: Weekes, Neal

Howard Kennedy LLP: Brown, Rachel

Lamp-post Associates Limited: Wong, Dominic F L

Laytons: Harvey, John

Osborne Clarke LLP: Boobier, Nigel F L

ReSolve Advisory Limited: Manning, Lee H L

South Square: Phillips, Mark F L

UHY Hacker Young LLP: Kubik, Peter F L

• Tax

Enterprise Chambers: Groves, Hugo

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

Muras Baker Jones: Botwood, Mark F L

Teneo Financial Advisory Limited: Rea, Marcus

• Transport & logistics

BDO LLP: Shaw, Mark L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

Bishop Fleming LLP: Rhodes, Malcolm L

DWF LLP: Atkinson, Natasha

Eagle Orchid Management Services: Armour, Neil F

Edwin Coe LLP: McGouran, Barry

Ensors: Scrivener, David F L

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

GMG Asset Valuation: Grier, Mark

Gordon Brothers International LLC: Ainscough, Duncan; Weekes, Neal

Howard Kennedy LLP: Brown, Rachel

Interpath Advisory: Speight, Neil

Mazars LLP: Dacre, Rebecca F L

Midlands Business Recovery: Brindley, Paul L

Norton Rose Fulbright LLP: McKenzie, Nicole

Osborne Clarke LLP: Boobier, Nigel F L

Robson Scott Associates: Horner, Christopher F L

UHY Hacker Young LLP: Kubik, Peter F L

• Utilities

Dentons UK and Middle East LLP: Knight, Philip

DWF LLP: Atkinson, Natasha

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

Menzies LLP: Cullen, John F L

Osborne Clarke LLP: Boobier, Nigel F L

Licensed insolvency practitioners – preferred size of case (£ annual turnover)

• £0-£5m

Adcroft Hilton: Hilton, Rosalind F L

Albert Goodman LLP: James, Daniel L

Arkin & Co Limited: Arkin, Mehmet L

Artemis Insolvency Services Ltd: Thorpe, Antoinette F L

Bailey Ahmad Business Recovery: Ahmad, Tom F L; Bailey, Paul F L

Baker Tilly Mooney Moore: Bowman, Darren L

BCR: Wood, Philip F L

Begbies Traynor (Central) LLP: Powell, Huw F L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

Blades: Willetts, Julie L

Booth&Co: Booth, Philip L

Bridge Newland Limited: Robson, Ben L

Butcher Woods: Butcher, Roderick F L

Carrington George Associates Limited: George, Paul L

CB Business Recovery: Brooksbank, Christopher L

CBA Business Solutions: Glanvill, Steven L

Currie Young Limited: Meadows, Nicola F L

Evelyn Partners: Bridge, David L

Expedium Insolvency Practitioners: Simon, Alan F L

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L; Priest, Emma L

FTS Recovery Limited: Duncan, Andrew F L; Piacquadio, Marco L

Gibson Booth Business Solutions & Insolvency: Wetton, Edward F L

Gildernew & Co Ltd: Gildernew, Gerard F L

Harrisons Business Recovery and Insolvency (London) Limited: Boyle, Paul F L

For the index of member specialisms, please see page 206

Hart Shaw LLP: Brown, Christopher L

Hay & Kilner LLP: Harrold, Neil

Herron Fisher: Fisher, Nicky F L

Horsfields: Mistry, Hemal L

HS Business Recovery: Thornton, Simon L

Jeremy Knight & Co LLP: Knight, Jeremy L

John Harlow Limited: Harlow, John F L

Kennway Francis: Jackson, Melissa L

Kent Insolvency Limited: Ireland, Amanda F L

Kumar and Company Limited: Kumar, Rajiv

LA Business Recovery Limited: Levy, Virgil F L

Leigh Consultancy: Leigh, Daniel L

Leonard Curtis Business Solutions Group: Pinder, Richard L

Lines Henry Limited: Oddie, Jeremy F L

M.R. Insolvency: Royce, Michael F L

Maidment Judd: Maddison, Hayley F L

Marshall Peters Manchester Limited: Palmer, Paul F L

Maxim IP Limited: Davenport, Andrew F L

McAleer Jackson: Burnside, Alison F L

McLaren Insolvency Practitioners: McCoull, Penny L

McTear Williams & Wood Limited: Watson, Hayley

Menzies LLP: Khalastchi, Freddy F L

Mercer & Hole: Page, Henry L

Mercian Advisory Limited: Tailby, Mark F L

Middlebrooks Business Recovery & Advice: Middlebrook, Claire F L

Midlands Business Recovery: Brindley, Paul L

Milner Boardman Partnership: Brookes, Darren L

Moore Recovery Limited: Abdulali, Mustafa F L

Moorfields Advisory Limited: Keley, Richard F L

North Insolvency Limited t/a North Insolvency & Advisory: Simmons, Hayley L

Opus Business Advisory Group: Dante, Adrian L; McCulloch, Ian L

Oury Clark: Parsk, Nicholas L

Parker Andrews Limited: Thomas, Lisa L

Parkfield Insolvency Limited: Jackson, Peter F L

Peters Elworthy & Moore: Dyer, Ben F L

Philmore & Co: Philmore, Paul F L

PKF GM: Clarkson, Brendan

Quantuma Advisory Limited: Chamberlain, Michael F L; Nowaczyk, Blazej

RIADA Capital Partners: Adair, Neil F L

Richard J Smith & Co LLP: Adam, Hamish F L; Quant, Karen

Roger Harper Chartered Accountant and Insolvency Practitioner: Harper, Roger L

Rushtons Insolvency: Baker, Nicola L

Saint & Co: Farrer, Lindsay F L

Simply Corporate Limited: Hughes, Natalie L

SPK Financial Solutions: Harsley, Claire L; Kelly, Stuart F L

TC Bulley Davey: Gregson, Michael F L

ThorntonRones: Rones, Richard F L

Turpin Barker Armstrong: Bailey, Andrew F L; Patchett, James F L

Whitemaund: D'Arcy, Thomas L

WSM Marks Bloom LLP: Segal, Andrew F L

• £5m-£50m

Albert Goodman LLP: James, Daniel L

Azets: Andrews, Meghan L; Banham, Nicola L; Carter, Margaret; Tate, Christopher L

BCR: Wood, Philip F L

BDO LLP: Shaw, Mark L; Thornton, Mark L; Tulloch, Roger F

Begbies Traynor (Central) LLP: Powell, Huw F L

Begbies Traynor (London) LLP: Hyde, Adrian H L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

Evelyn Partners: Fox, Nigel L

Expedium Insolvency Practitioners: Simon, Alan F L

FRP Advisory Trading Limited: Armstrong, Phillip L; Carton-Kelly, Geoff F L; Dunn, Jonathan L; Farr, Simon L

FTI Consulting LLP: Johnson, Andrew F L

FTS Recovery Limited: Piacquadio, Marco L

Grant Thornton Limited: Roberts, Alan F L

Harrisons Business Recovery and Insolvency (London) Limited: Boyle, Paul F L

HS Business Recovery: Thornton, Simon L

Interpath Advisory: McAlinden, Alistair L; Nimmo, Blair F L; Portwood, James

Irwin Mitchell: Walker, Andrew

James Cowper Kreston: Mundy, Sandra L

Kreston Reeves LLP: Powell, Caitlin

Kroll: Rayment, Sarah L

LA Business Recovery Limited: Levy, Virgil F L

Lambert Smith Hampton: Blackwell, Nick

Leonard Curtis Business Solutions Group: Pinder, Richard L

Marshall Peters Manchester Limited: Palmer, Paul F L

McAleer Jackson: Burnside, Alison F L

McTear Williams & Wood Limited: Watson, Hayley

Menzies LLP: Cullen, John F L; Khalastchi, Freddy F L

Mercer & Hole: Page, Henry L

Milsted Langdon LLP: Rowe, Simon L

North Insolvency Limited t/a North Insolvency & Advisory: Simmons, Hayley L

Opus Business Advisory Group: Binyon, Trevor F L; Dale, George; Davis, Paul F L; McCulloch, Ian L; Rolls, Joanne F L; Turner, Charles F L

Osborne Clarke LLP: Boobier, Nigel F L

Oury Clark: Parsk, Nicholas L

Peters Elworthy & Moore: Dyer, Ben F L

Quantuma Advisory Limited: Chamberlain, Michael F L; Nowaczyk, Blazej; Zalkin, Paul L

ReSolve Advisory Limited: Manning, Lee H L

Teneo Financial Advisory Limited: Meadows, Paul L

Turpin Barker Armstrong: Bailey, Andrew F L

UHY Hacker Young LLP: Kubik, Peter F L

• £50m-£500m

Alban House: Howell, Christopher F

Azets: Banham, Nicola L

BDO LLP: Shaw, Mark L

Begbies Traynor (London) LLP: Hyde, Adrian H L

Begbies Traynor (Scotland) LLP: Pattullo, Kenneth F L

Child & Child: Goldstone, Nick

Fried, Frank, Harris, Shriver & Jacobson (London) LLP: Gardner, Ewan

For the index of member specialisms, please see page 206

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

FTI Consulting LLP: Johnson, Andrew F L; Malde, Shamil

Grant Thornton UK LLP: Moyes, Clare

Interpath Advisory: Camp, James; Wiseman, Luke L

Kroll: Rayment, Sarah L

Menzies LLP: Cullen, John F L

PwC LLP: Seres, Adam L

Quantuma Advisory Limited: Onalaja, Cassy

R&H Restructuring (Cayman): Trott, Martin F

Teneo Financial Advisory Limited: Meadows, Paul L

UHY Hacker Young LLP: Kubik, Peter F L

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

• £500m+

Alban House: Howell, Christopher F

Alvarez & Marsal Europe LLP: Fleming, Richard F L

BDO LLP: Shaw, Mark L

Begbies Traynor (London) LLP: Hyde, Adrian H L

FRP Advisory Trading Limited: Carton-Kelly, Geoff F L

FTI Consulting LLP: Malde, Shamil

Interpath Advisory: Camp, James; Wiseman, Luke L

PwC LLP: Seres, Adam L

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

Solicitors – Domestic law specialisms

• Asset tracing

ASW Legal Limited: Whyatt, Matthew F

Birketts LLP: Weeks, Laurence F

Fox Williams LLP: Butler, David

Howard Kennedy LLP: Brown, Rachel

Howes Percival LLP: Corker-Peacock, Morris

Isadore Goldman: Oliver, Nick F; Phillips, Sarah

Keidan Harrison LLP: Harrison, Luke

Kingsley Napley LLP: Van Straaten, Marieta

Kumar and Company Limited: Kumar, Rajiv

Mishcon de Reya LLP: Stubbs, Mike L

Womble Bond Dickinson (UK) LLP: Gill, Julian F

• Charity & non-profit insolvency & restructuring

Cripps: Ford, Joanna

Druces LLP: Cropley, Caroline

Howard Kennedy LLP: Brown, Rachel

Hugh James: Pay, Alex

Mills & Reeve LLP: Smyth, Neil

Thompson Smith and Puxon: Rout, Nicola

• Commercial dispute resolution

Addleshaw Goddard LLP: Barnett, Patrick; Sinclair, Alan

Apex Litigation Finance: Sands, Mark F

Ashtons Legal LLP: Beurich, Ina

Birkett Long LLP: Sullivan, Kevin

Birketts LLP: Weeks, Laurence F

Blandy & Blandy LLP: Murray, David

Brodies LLP: Scott, Andrew

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Carson McDowell LLP: Toombs, Darren
Child & Child: Savani, Vikash
Clarke Willmott LLP: Maclennan, Ken
Collas Crill LLP: Bregg, Quentin
Cripps: Ford, Joanna
Cripps LLP: Angas, William
Dentons UK and Middle East LLP: Knight, Philip
Dutton Gregory LLP: Witt, Andrew
Enyo Law LLP: Rule, Oliver
Eversheds Sutherland NI: Howse, Matthew
Fieldfisher LLP: Coltman, Larry
Grosvenor Law: Lester, Jamie
Howard Kennedy LLP: Brown, Rachel
Hugh James: Pay, Alex
Isadore Goldman: Kapur, Monica; Taylor, Andrew F
Manolete Partners: Boldero, Jean
Penningtons Manches Cooper LLP: Fox, Alexander F; Harrison, James
Rowland Law Limited: Rowland, Jeremy F
Spencer West LLP: Berg, Tim
Stewarts Law LLP: Osafo, Natalie
Stronachs LLP: Law, Deborah
Wedlake Bell LLP: Starling, Edward

• Commercial litigation

Addleshaw Goddard LLP: Barnett, Patrick; Sinclair, Alan; Walker, Lynsey; Widdowson, Emma
Anderson Strathern: Murray, Gillian
ASW Legal Limited: Whyatt, Matthew F
Birketts LLP: Kinnison, Andrew F; Weeks, Laurence F
Brodies LLP: Scott, Andrew
Burness Paull LLP: Harrison, Sophia
Carson McDowell LLP: Toombs, Darren
Child & Child: Chinnery, Kevin; Crees, Laurence
Collas Crill LLP: Bregg, Quentin
Cripps: Ford, Joanna
Dentons UK and Middle East LLP: Knight, Philip
Edwin Coe LLP: Sansome, Claire
Enyo Law LLP: Leader, Jamie; Rule, Oliver
Escalate Law Limited: Clay, Chris
Eversheds Sutherland NI: Howse, Matthew
Fieldfisher LLP: Coltman, Larry
Fox Williams LLP: Butler, David
Henderson & Jones Limited: Samani, Sophie
HFW: Chalcraft, David
Hill Dickinson LLP: Smith, Laura
Howard Kennedy LLP: Brown, Rachel
Hugh James: Pay, Alex
KaurMaxwell: Virdee, Mandeep
Keidan Harrison LLP: Harrison, Luke
Mishcon de Reya LLP: Hulme, Megan; Stubbs, Mike L
Penningtons Manches Cooper LLP: Harrison, James; Rome, Stephen
Rowland Law Limited: Rowland, Jeremy F
Sherrards Solicitors LLP: Dobson, Karen
Stephenson Harwood LLP: Hollands, Paul
Stronachs LLP: Law, Deborah
TLT LLP: Brown, Charlotte

• Corporate insolvency & restructuring

Aaron & Partners LLP: Malik, Adila
Addleshaw Goddard LLP: Abdul, Aziz; Clowry, Karl; Cooper, Tim F; Widdowson, Emma
Ashtons Legal LLP: Beurich, Ina; Trainor, Alice
ASW Legal Limited: Whyatt, Matthew F
Barker Gotelee: Bradshaw, John
Birkett Long LLP: Sullivan, Kevin
Birketts LLP: Weeks, Laurence F
Bishop & Sewell LLP Solicitors: Bright, Karen
Blake-Turner LLP: Cooper, Paul
Blandy & Blandy LLP: Murray, David
Brodies LLP: Laing, Louise; Li-Ting, Shirley; McCann, Lucy; Watson, Nicky-Ray
Browne Jacobson LLP: Taylor, Emma
Bryan Cave Leighton Paisner LLP: Obank, Richard F L
Carbon Law Partners: Lloyd, Owen
Charles Russell Speechlys LLP: Goldthorp, Alison F
Child & Child: Savani, Vikash
Clarion Solicitors Limited: Oates, Estelle
Clarke Willmott LLP: Maclennan, Ken
Cripps: Ford, Joanna; Shadwell, Dawn
Cripps LLP: Angas, William
Davidson McDonnell: Harten, Lindsey
Dechert LLP: Horrocks, Chris; Plainer, Adam F
Dentons UK and Middle East LLP: Fox, Ian; Knight, Philip
DLA Piper UK LLP: Letson, Sarah; Riley, Neil
Downs Solicitors LLP: Millar, Christopher
Druces LLP: Cropley, Caroline
DWF LLP: Atkinson, Natasha
Edwin Coe LLP: Bompas, Sophia; Gilchrist, Simeon; McGouran, Barry; Sansome, Claire
Ellisons Solicitors: McCaw, Adam L
Enyo Law LLP: Leader, Jamie; Rule, Oliver
Fieldfisher LLP: Jenner, Rachael; Perry, Stewart F
Foot Anstey LLP: Rumley, Joanne F
Forbes Solicitors: Bowers, Chris
Fox Williams LLP: Butler, David
Freeths: Bates, Helen; Murphy, Jacqueline
Freeths LLP: Dale, Danielle; Gilmour, Mike
Freshfields Bruckhaus Deringer LLP: Tett, Richard
Frettens: Niekirk, Malcolm F L
Fried, Frank, Harris, Shriver & Jacobson (London) LLP: Gardner, Ewan
FromCounsel: Smith, Phillip F
Gateley Legal: Kirk, Nicola; Prasad, Aneesh; Radford, Christopher F; Reid, Alison; Singh, Mahnvir; Titchen, Kenneth
Goodwin Procter (UK) LLP: Lockhart, Emily
Gowling WLG (UK) LLP: Pringle, Thomas
Greenberg Traurig: Mulligan, Kevin
Grosvenor Law: Lester, Jamie
Hay & Kilner LLP: Harrold, Neil
HCR Law: Payne, Sam
Henderson & Jones Limited: Samani, Sophie
Higgs LLP: Hartigan-Pritchard, Lauren
Hill Dickinson LLP: Lund, Mark F L; Smith, Laura
Howes Percival LLP: Coburn, Karyn; Nigh, Deborah
Hugh James: Pay, Alex
IBB Law LLP: Jordan, Sonia
Irwin Mitchell: Walker, Andrew
Irwin Mitchell LLP: Robinson, Rebecca
Isadore Goldman: Archer, Maddie; Griffin, Louise; Hook, Laura; Parrett, Craig; Phillips, Sarah; Taylor, Andrew F
James Cowper Kreston: Russell, Thomas L

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JMW Solicitors LLP: Fendt, David; Worthington, Alejandro
KaurMaxwell: Virdee, Mandeep
Kepstorn Solicitors Limited: Jones, Calum
Keystone Law: Bebb, Cory F L; Judge, Edward F
Kingsley Napley LLP: Edwards, Lucy
Laytons: Harvey, John
Linklaters LLP: Hodgson, Richard; Windsor, Joseph
Macfarlanes LLP: Bains, Jatinder; Beale, Simon
Mills & Reeve LLP: Smyth, Neil
Mishcon de Reya LLP: Stubbs, Mike L; Williams, Jessica
Myerson Solicitors LLP: Ramsden, Jack; Wolff, Richard F
Norton Rose Fulbright LLP: Long, Gemma
Occasio Legal Limited: Reilly, Jeremy F L
Ogier: Snead, Jeremy
Osborne Clarke LLP: Boobier, Nigel F L
Paris Smith LLP: Pavitt, Mike F
Pike Restructuring: Pike, Nicholas F
Pinsent Masons LLP: Gavin-Brown, Nicholas; Mander, Bhaljinder; Maunder, Charles
PwC LLP: Hales, Louise F
Rowland Law Limited: Rowland, Jeremy F
RPC: Beck, Will; Capece-Galeota, Laura
Shearman & Sterling LLP: Wood, Alexander F
Sherrards Solicitors LLP: Dobson, Karen
Shoosmiths LLP: Capani, Hayley
Silverback Commercial Law Services Limited: Beard, Alison L
Slater Heelis Limited: Goodman, Nicholas L
Squire Patton Boggs (UK) LLP: Alderton, John F L
Stephenson Harwood LLP: Beat, Joseph; Benjamin, Ian
stevensdrake solicitors: Pickering, Gavin
Taylor Rose MW: Cole, Richard
Tees Solicitors: Perry, David
Thompson Smith and Puxon: Rout, Nicola
Thorntons Law LLP: Carr, Stephanie; Muir, Pamela
TLT LLP: Brown, Charlotte
TLT NI LLP: Logue, Brendan
Travers Smith LLP: Smith, Edward
Trethowans LLP: Hirst, Melia
Veale Wasbrough Vizards LLP: Speedie, Dominic
Watson Farley & Williams LLP: Parker, Stephen
Wedlake Bell LLP: Fenwick, Sam; May, Sarah; Paterson, Robert L; Starling, Edward
Weightmans LLP: Boyne, Charles; Nelson, Oliver
Weil, Gotshal & Manges (London) LLP: Ayres, Natasha; Nandap, Wupya; Turley, Jamie
Wilkin Chapman LLP: Shilleto, Louisa
Willkie Farr & Gallagher (UK): Buttanshaw, Celine
Womble Bond Dickinson (UK) LLP: Bennett, Alan

• Employment

Fox Williams LLP: Butler, David
Hugh James: Pay, Alex
Laytons: Harvey, John

• Fraud investigation

ASW Legal Limited: Whyatt, Matthew F
Birketts LLP: Weeks, Laurence F
Child & Child: Crees, Laurence
Cripps LLP: Angas, William
Dentons UK and Middle East LLP: Knight, Philip
Ellisons Solicitors: McCaw, Adam L
Fox Williams LLP: Butler, David
Howard Kennedy LLP: Brown, Rachel
Howes Percival LLP: Corker-Peacock, Morris
IBB Law LLP: Jordan, Sonia
Isadore Goldman: Oliver, Nick F
Kingsley Napley LLP: Van Straaten, Marieta
Laytons: Harvey, John
Mishcon de Reya LLP: Stubbs, Mike L
Penningtons Manches Cooper LLP: Rome, Stephen
Spencer West LLP: Berg, Tim
Stephenson Harwood LLP: Goldsmith, Tal
Veale Wasbrough Vizards LLP: Speedie, Dominic
Wedlake Bell LLP: Fenwick, Sam; Latham, James F
Womble Bond Dickinson (UK) LLP: Gill, Julian F

• Personal dispute resolution

Dentons UK and Middle East LLP: Knight, Philip
Hugh James: Pay, Alex
Laytons: Harvey, John
Rowland Law Limited: Rowland, Jeremy F

• Personal insolvency

Aaron & Partners LLP: Malik, Adila
Anderson Strathern: Murray, Gillian
Ashtons Legal LLP: Trainor, Alice
Barker Gotelee: Bradshaw, John
Bishop & Sewell LLP Solicitors: Bright, Karen
Brodies LLP: Watson, Nicky-Ray
Browne Jacobson LLP: Taylor, Emma
Carbon Law Partners: Lloyd, Owen
Child & Child: Chinnery, Kevin
Clarion Solicitors Limited: Oates, Estelle
Cripps: Shadwell, Dawn
Cripps LLP: Angas, William
Davidson McDonnell: Harten, Lindsey
Dentons UK and Middle East LLP: Knight, Philip
Edwin Coe LLP: Bompas, Sophia; Gilchrist, Simeon; McGouran, Barry
Fieldfisher LLP: Jenner, Rachael
Forbes Solicitors: Bowers, Chris
Freeths: Bates, Helen; Murphy, Jacqueline
Freeths LLP: Dale, Danielle; Gilmour, Mike
Frettens: Niekirk, Malcolm F L
Gateley Legal: Kirk, Nicola
Gunnercooke LLP: Taylor, Adam F
Henderson & Jones Limited: Samani, Sophie
Higgs LLP: Hartigan-Pritchard, Lauren
Howes Percival LLP: Coburn, Karyn; Nigh, Deborah
Hugh James: Pay, Alex
Irwin Mitchell LLP: Robinson, Rebecca
Isadore Goldman: Hook, Laura; Kapur, Monica; Parrett, Craig; Phillips, Sarah
James Cowper Kreston: Russell, Thomas L
JMW Solicitors LLP: Fendt, David
Keystone Law: Bebb, Cory F L
Kingsley Napley LLP: Edwards, Lucy
Lamb Chambers: Jacob, Winston
Laytons: Harvey, John
Lupton Fawcett LLP: Whitfield, Nigel F
Mishcon de Reya LLP: Stubbs, Mike L; Williams, Jessica

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Myerson Solicitors LLP: Ramsden, Jack; Wolff, Richard F
Occasio Legal Limited: Reilly, Jeremy F L
Paris Smith LLP: Pavitt, Mike F
Penningtons Manches Cooper LLP: Adams, John
Rowland Law Limited: Rowland, Jeremy F
Slater Heelis Limited: Goodman, Nicholas L
stevensdrake solicitors: Pickering, Gavin
Taylor Rose MW: Cole, Richard
Tees Solicitors: Perry, David
Thorntons Law LLP: Carr, Stephanie
TLT NI LLP: Logue, Brendan
Wedlake Bell LLP: Latham, James F; May, Sarah
Weightmans LLP: Nelson, Oliver
Wilkin Chapman LLP: Shilleto, Louisa

• Property litigation

Dentons UK and Middle East LLP: Knight, Philip
Hugh James: Pay, Alex
Lamb Chambers: Jacob, Winston
Laytons: Harvey, John
Memery Crystal: Bell, Liam

Solicitors – Cross border law specialisms

• Asset tracing

Birketts LLP: Weeks, Laurence F
Downs Solicitors LLP: Millar, Christopher
E&G Solicitors: Eshkeri, Jonathan
Edwin Coe LLP: Gilchrist, Simeon
Fox Williams LLP: Butler, David
Howard Kennedy LLP: Brown, Rachel
Stephenson Harwood LLP: Goldsmith, Tal
Wedlake Bell LLP: Starling, Edward
Womble Bond Dickinson (UK) LLP: Bennett, Alan

• Commercial dispute resolution

Appleby (Isle of Man) LLC: Holligon, Mark
BBM Solicitors: Baijal, Eric
Birketts LLP: Weeks, Laurence F
Circumference: Dunsby, Andrea
Dentons UK and Middle East LLP: Knight, Philip
Enyo Law LLP: Rule, Oliver
Grosvenor Law: Lester, Jamie
HFW: Brown, Rick
Howard Kennedy LLP: Brown, Rachel
Hugh James: Pay, Alex
Laytons: Harvey, John
Penningtons Manches Cooper LLP: Adams, John
Stewarts Law LLP: Osafo, Natalie
Talbots: Turner, Stuart

• Commercial litigation

Addleshaw Goddard LLP: Blyth, Douglas
Birketts LLP: Kinnison, Andrew F; Weeks, Laurence F
Burness Paull LLP: Harrison, Sophia
Dentons UK and Middle East LLP: Knight, Philip
Enyo Law LLP: Rule, Oliver
HFW: Chalcraft, David
Howard Kennedy LLP: Brown, Rachel
Hugh James: Pay, Alex
Laytons: Harvey, John
Mishcon de Reya LLP: Hulme, Megan
Rosenblatt: Walton, Simon
Stephenson Harwood LLP: Hollands, Paul

• Corporate insolvency & restructuring

Herbert Smith Freehills LLP

Addleshaw Goddard LLP: Abdul, Aziz; Clowry, Karl; Cooper, Tim F
Akin Gump LLP: Russell, Barry F
BBM Solicitors: Baijal, Eric
Birketts LLP: Weeks, Laurence F
Brodies LLP: Li-Ting, Shirley; McCann, Lucy
Bryan Cave Leighton Paisner LLP: Obank, Richard F L
Charles Russell Speechlys LLP: Goldthorp, Alison F
Cripps: Clench, Tania
Dechert LLP: Horrocks, Chris; Plainer, Adam F
Dentons UK and Middle East LLP: Fox, Ian; Knight, Philip
DLA Piper UK LLP: Letson, Sarah; Riley, Neil
DWF LLP: Atkinson, Natasha
E&G Solicitors: Eshkeri, Jonathan
Edwin Coe LLP: Gilchrist, Simeon
Enyo Law LLP: Rule, Oliver
Freshfields Bruckhaus Deringer LLP: Tett, Richard
Gateley Legal: Prasad, Aneesh; Radford, Christopher F; Reid, Alison; Singh, Mahnvir
Gowling WLG (UK) LLP: Pringle, Thomas
Greenberg Traurig: Mulligan, Kevin
Grosvenor Law: Lester, Jamie
HFW: Brown, Rick
Hill Dickinson LLP: Lund, Mark F L
Howard Kennedy LLP: Brown, Rachel
Hugh James: Pay, Alex
Linklaters LLP: Hodgson, Richard; Windsor, Joseph
Macfarlanes LLP: Bains, Jatinder; Beale, Simon
Norton Rose Fulbright LLP: Craggs, Mark; Long, Gemma
Paris Smith LLP: Andrews, Lucy
Penningtons Manches Cooper LLP: Adams, John
Pike Restructuring: Pike, Nicholas F
Pinsent Masons LLP: Gavin-Brown, Nicholas; Maunder, Charles
PwC LLP: Hales, Louise F
Rosenblatt: Walton, Simon
RPC: Beck, Will
Shakespeare Martineau LLP: Taylor, Andrew
Shearman & Sterling LLP: Wood, Alexander F
Shoosmiths LLP: Capani, Hayley
Squire Patton Boggs (UK) LLP: Alderton, John F L
Stephenson Harwood LLP: Benjamin, Ian; Cahn, Julian
Thorntons Law LLP: Muir, Pamela
Travers Smith LLP: Smith, Edward
Watson Farley & Williams LLP: Parker, Stephen
Wedlake Bell LLP: Paterson, Robert L; Starling, Edward
Weil, Gotshal & Manges (London) LLP: Ayres, Natasha; Lawford, Mark; Nandap, Wupya; Turley, Jamie
Willkie Farr & Gallagher (UK): Buttanshaw, Celine
Winston & Strawn LLP: Fleming, Paul F L

• Fraud investigation

Addleshaw Goddard LLP: Blyth, Douglas
Birketts LLP: Weeks, Laurence F

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Dentons UK and Middle East LLP: Knight, Philip

Fox Williams LLP: Butler, David

Howard Kennedy LLP: Brown, Rachel

Mishcon de Reya LLP: Stubbs, Mike L

Penningtons Manches Cooper LLP: Adams, John

• Personal dispute resolution

Dentons UK and Middle East LLP: Knight, Philip

• Personal insolvency

Cripps: Clench, Tania

Dentons UK and Middle East LLP: Knight, Philip

E&G Solicitors: Eshkeri, Jonathan

Edwin Coe LLP: Gilchrist, Simeon

Mishcon de Reya LLP: Stubbs, Mike L

Stephenson Harwood LLP: Cahn, Julian

Barristers – Domestic law specialisms

• Arbitration

Kings Chambers: Berragan, Neil

Lamb Chambers: Frith, Timothy

Radcliffe Chambers: Mills, Simon

Twenty Essex: Leahy, Blair F

• Charity / non-profit insolvency & restructuring

Maitland Chambers: Smith, Matthew F

South Square: Phillips, Mark F L

• Commercial litigation

3 Hare Court: Bailey, Katharine

9 Stone Buildings: Curl, Joseph F; Wannagat, Nora; Young, Martin

Enterprise Chambers: Groves, Hugo

Erskine Chambers: Butler, Daniel

Five Paper: Laville, Roger

Forum Chambers: Shipley, Iain

Kennedy Talbot: Stancombe, Barry

Kings Chambers: Berragan, Neil; Harding, Ben; Latimer, Andrew

Lamb Chambers: Blackwood, Clive; Culverwell, James; Cunliffe, Alex; Doyle, Ben; Frith, Timothy; Ho, Harriet; Winn-Smith, Matthew

Maitland Chambers: Addy KC, Catherine; Phillips, Oliver

Radcliffe Chambers: Beasley, Tom; Comiskey, Reuben; Mills, Simon; Mohyuddin, David F

South Square: Alexander, David; Judd, Philip; Phillips, Mark F L

Trinity Chambers: Stubbs, Richard

• Corporate insolvency & restructuring

3 Hare Court: Bailey, Katharine

9 Stone Buildings: Curl, Joseph F; Mace, Andrew; McGowan, Giselle; Wright, Paul

Enterprise Chambers: Groves, Hugo; Gunaratna, Kavan

Erskine Chambers: Butler, Daniel

Exchange Chambers: Linklater KC, Lisa F

Five Paper: Macro, Morwenna; Portch, David; Pryde, Megan

Forum Chambers: Shipley, Iain; Webb, Nathan

Guildhall Chambers: Passfield KC, Simon F

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Lamb Chambers: Doyle, Ben; Frith, Timothy; Laithwaite, Hannah

Maitland Chambers: Phillips, Oliver; Smith, Matthew F

Radcliffe Chambers: Comiskey, Reuben; Doran, Catherine; Mohyuddin, David F; Morgan, James; Ouwehand, Martin

South Square: Alexander, David; Beltrami, Imogen; Davis KC, Glen; Judd, Philip; Phillips, Mark F L

Wilberforce Chambers: Holmes, Jamie

• Personal insolvency

9 Stone Buildings: Curl, Joseph F; McGowan, Giselle; Wright, Paul

Enterprise Chambers: Groves, Hugo

Exchange Chambers: Linklater KC, Lisa F

Five Paper: Macro, Morwenna

Forum Chambers: Webb, Nathan

Guildhall Chambers: Passfield KC, Simon F

Lamb Chambers: Blackwood, Clive; Cunliffe, Alex; Doyle, Ben; Frith, Timothy; Laithwaite, Hannah; Winn-Smith, Matthew

Maitland Chambers: Phillips, Oliver

Radcliffe Chambers: Doran, Catherine

South Square: Beltrami, Imogen; Davis KC, Glen; Phillips, Mark F L

Three Stone: Watson-Gandy, Mark F

• Property litigation

9 Stone Buildings: Wannagat, Nora; Young, Martin

Enterprise Chambers: Gunaratna, Kavan

Kings Chambers: Berragan, Neil

Lamb Chambers: Doyle, Ben; Frith, Timothy; Ho, Harriet

Maitland Chambers: Phillips, Oliver

Trinity Chambers: Stubbs, Richard

Barristers – Cross border law specialisms

• Arbitration

3PB Barristers: Oram, Seb

9 Stone Buildings: Brown, Rory; Mace, Andrew

Five Paper: Portch, David

Lamb Chambers: Frith, Timothy

South Square: Kok, Rabin

• Commercial litigation

3 Hare Court: Bailey, Katharine

3PB Barristers: Oram, Seb

9 Stone Buildings: Brown, Rory

Five Paper: Laville, Roger; Pryde, Megan

Kings Chambers: Berragan, Neil; Harding, Ben

Lamb Chambers: Culverwell, James; Frith, Timothy

Maitland Chambers: Phillips, Oliver

Radcliffe Chambers: Beasley, Tom

Wilberforce Chambers: Holmes, Jamie

• Corporate insolvency & restructuring

3 Hare Court: Bailey, Katharine

Enterprise Chambers: Groves, Hugo

Lamb Chambers: Frith, Timothy

Maitland Chambers: Addy KC, Catherine; Phillips, Oliver

Radcliffe Chambers: Morgan, James; Ouwehand, Martin

Three Stone: Watson-Gandy, Mark F

• Personal insolvency

Lamb Chambers: Frith, Timothy

Maitland Chambers: Phillips, Oliver

South Square: Kok, Rabin

• Property litigation

Lamb Chambers: Frith, Timothy

Maitland Chambers: Phillips, Oliver

Asset sales and valuation services

Wilsons Auctions

• Buildings & land

Colliers International

Colliers International: Hammond, Nick

Edwin Coe LLP: McGouran, Barry

Fraser Real Estate: Pitt, Joseph

Hugh James: Pay, Alex

Kumar and Company Limited: Kumar, Rajiv

PACT Property & Assets: Price, Christopher

Sanderson Weatherall: Simpson, Neil

SIA Group: Craig, Paul

Watling Real Estate: Ryall, Alan

Wilsons Auctions: Wilson, Rebecca



For the index of member specialisms, please see page 206

• Business sales

Robson Kay Associates

Christie & Co: Jacobs, Stephen
Edwin Coe LLP: McGouran, Barry
European Valuations: Dunbar, Andrew
Gordon Brothers International LLC: Bamford, Simon; Weekes, Neal
Hugh James: Pay, Alex
JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark
Key Appraisal Limited: Humphrey, Mark
Kumar and Company Limited: Kumar, Rajiv
Lambert Smith Hampton: Hall, Jason
Recovery First: Johnstone, David

Robson Kay Associates: Kay, David; Kay, Jonathan

SIA Group: Craig, Paul

• Intellectual property

Edwin Coe LLP: McGouran, Barry
European Valuations: Dunbar, Andrew
Gordon Brothers International LLC: Weekes, Neal
Hugh James: Pay, Alex
JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark
Key Appraisal Limited: Humphrey, Mark
Kumar and Company Limited: Kumar, Rajiv
SIA Group: Craig, Paul

• Plant, equipment & machinery

Robson Kay Associates

Edwin Coe LLP: McGouran, Barry
European Valuations: Dunbar, Andrew
GMG Asset Valuation: Grier, Mark
Gordon Brothers International LLC: Acton, James; Bamford, Simon; Weekes, Neal
Hugh James: Pay, Alex
JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark
Key Appraisal Limited: Humphrey, Mark
Kumar and Company Limited: Kumar, Rajiv
Lambert Smith Hampton: Hall, Jason
MGR Appraisals: Mascall, Richard

Robson Kay Associates: Kay, David; Kay, Jonathan

Sanderson Weatherall: Simpson, Neil
SIA Group: Craig, Paul

Wilsons Auctions: Wilson, Rebecca

Stock & inventory

Edwin Coe LLP: McGouran, Barry
European Valuations: Dunbar, Andrew
Gordon Brothers International LLC: Weekes, Neal
Hugh James: Pay, Alex
JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark
Key Appraisal Limited: Humphrey, Mark
Kumar and Company Limited: Kumar, Rajiv
MGR Appraisals: Mascall, Richard
SIA Group: Craig, Paul

• Transport assets

Edwin Coe LLP: McGouran, Barry
FRP Advisory Trading Limited: Stanyon, Ben L
GMG Asset Valuation: Grier, Mark
Gordon Brothers International LLC: Weekes, Neal
JPS Chartered Surveyors: Corcoran, Matthew; Isaacs, Mark
Key Appraisal Limited: Humphrey, Mark
Kumar and Company Limited: Kumar, Rajiv
SIA Group: Craig, Paul

Other asset realisation services

• Debt collection / credit management

Bailey Ahmad Business Recovery: Ahmad, Tom F L
Debt Recovery Bureau LLP: Bowler, Neil
Edwin Coe LLP: McGouran, Barry
Global Corporate: Hartley, Michael
Gunnercooke LLP: Taylor, Adam F
Hugh James: Pay, Alex
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Late payment compensation fees

Edwin Coe LLP: McGouran, Barry

Overpayments recoveries

CAPA: Fitzgerald, Gareth

Debt Recovery Bureau LLP: Bowler, Neil

Edwin Coe LLP: McGouran, Barry

Litigation finance

ATE

Asertis: Kellett, Ruth

Edwin Coe LLP: McGouran, Barry

Enterprise Chambers: Groves, Hugo

Factor Risk Management Ltd: Davey, Tom

Howard Kennedy LLP: Brown, Rachel

Howden Insurance Brokers Limited: Brittain, Ed; Mahoney, Julia

Hugh James: Pay, Alex

Marsh Limited: Stockdale, Alan

South Square: Phillips, Mark F L

Specialist Risk Insurance Solutions Limited (SRIS): Jobling, James; Loveitt, Adam; Poyzer, Angela

Third party litigation funding

Apex Litigation Finance: Sands, Mark F

Asertis: Kellett, Ruth

Edwin Coe LLP: McGouran, Barry

Enterprise Chambers: Groves, Hugo

Escalate Law Limited: Clay, Chris

Factor Risk Management Ltd: Davey, Tom

Global Corporate: Hartley, Michael

Henderson & Jones Limited: Samani, Sophie

Howard Kennedy LLP: Brown, Rachel

Howden Insurance Brokers Limited: Brittain, Ed; Mahoney, Julia

Hugh James: Pay, Alex

Manolete Partners: Boldero, Jean; Briggs, Graham; Cooklin, Steven; Grant, Rachel; Halton, Mena; Lindley, Stuart; Stewart, Neil; Withers, Alexandra

South Square: Phillips, Mark F L

Specialist Risk Insurance Solutions Limited (SRIS): Jobling, James

Debt finance – amount

£0m-£5m

FTS Recovery Limited: Duncan, Andrew F L

£5m-£50m

Begbies Traynor (London) LLP: Provan, Kirstie F L

Fresh Thinking: Hird, Melanie

£50m-£500m

Begbies Traynor (London) LLP: Provan, Kirstie F L

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

£500m+

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

Investment finance – amount

£0m-£5m

RIADA Capital Partners: Adair, Neil F L

£5m-£50m

Edwin Coe LLP: McGouran, Barry

Gordon Brothers International LLC: Ainscough, Duncan

£50m-£500m

Addleshaw Goddard LLP: Clowry, Karl

Other services to the profession

Asset tracing

Central Associates: Hatton, Bee

Edwin Coe LLP: Gilchrist, Simeon

ESA Risk: Wright, Mike

FRP Advisory Trading Limited: Hinrichsen, David L; Ouriach, Samuel

GMG Asset Valuation: Grier, Mark

KPMG: Neill, James F L

Kumar and Company Limited: Kumar, Rajiv

PwC LLP: Fayers, Emma

Quantuma Advisory Limited: Zalkin, Paul L

R&H Restructuring (Cayman): Trott, Martin F

Tremark Associates: Hodgson, Mark

Compliance

Compliance on Call: Burch, Bill F; Limb, Gareth F

Insolvency Support Services: Maclean, Eileen L

Interpath Advisory: Wisbey, Ali

Leonard Curtis: Shovelton, Diane

Moorcroft Vacant Property Management: McDonald, Nigel

Opus Business Advisory Group: Whalley, Kerry F L

Quantuma Advisory Limited: Onalaja, Cassy

RMCSC: Clark, Caroline F

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RSM UK Restructuring Advisory LLP: Dixon, Thomas F

Teneo Financial Advisory Limited: Lurring, Dorren L

Data recovery

MD5 Ltd: McNiff, Gaynor

Quantuma Advisory Limited: Zalkin, Paul L

Digital forensics

KPMG: Neill, James F L

MD5 Ltd: McNiff, Gaynor

Quantuma Advisory Limited: Zalkin, Paul L

Employee claims handling

Emprove Limited: Thompson, Oliver

Interpath Advisory: Pearson, Ruth

Fraud investigation

Aver Chartered Accountants: Cleghorn, William F L

Edwin Coe LLP: Gilchrist, Simeon

FRP Advisory Trading Limited: Hinrichsen, David L

KPMG: Neill, James F L

Moorfields Advisory Limited: Vuceljic, Milan L

PwC LLP: Fayers, Emma

Quantuma Advisory Limited: Zalkin, Paul L

R&H Restructuring (Cayman): Trott, Martin F

Insurance

Aon

Aon: Easdown, Sadie

Howden Insurance Brokers Limited: Brittain, Ed

Interpath Advisory: Ashbourne, Darryl L

Marsh Limited: Robert, Julie; Stockdale, Alan

Specialist Risk Insurance Solutions Limited (SRIS): Greenwood, Elizabeth; Loveitt, Adam; Poyzer, Angela

Mediation

CJ Mediation

CJ Mediation: Jones, Carolyn

Dutton Gregory LLP: Witt, Andrew

James Rosa Associates: Donnelly, Julian

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To find out more, please contact:

Samantha Taylor
Deputy Managing Director

+44 (0) 790 193 4868
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K & W Recovery Limited t/a Antony Batty & Co Thames Valley: King, Lawrence F L

Laytons: Harvey, John

Leonard Curtis: Gregory, Andrew

• Payments / banking services

Arbuthnot Latham: Dyer, Christopher

• Pensions consultancy

Isio: Forsyth, Jill

Pension Protection Fund: Weir, Malcolm

PwC LLP: del Tasso-Dhupelia, Atul

• People tracing / surveillance

Central Associates: Hatton, Bee

Quantuma Advisory Limited: Zalkin, Paul L

Tremark Associates: Hodgson, Mark

• Pre-pack evaluations

KPMG: Neill, James F L

Kumar and Company Limited: Kumar, Rajiv

Laurus Business Advisory Services: Calverley, Timothy

RMCSC: Clark, Caroline F

• Process serving

Central Associates: Hatton, Bee

ESA Risk: Wright, Mike

Tremark Associates: Hodgson, Mark

• Regulation

BDO LLP: Spiers, Lynne L

Central Associates: Hatton, Bee

Edwin Coe LLP: Gilchrist, Simeon

ICAEW: Stanhope, Tracy

Interpath Advisory: Wisbey, Ali

Teneo Financial Advisory Limited: Lurring, Dorren L

• Security – cyber

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• Security – property

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Turnkey Computer Technology

Midlands Business Recovery: Brindley, Paul L

Turnkey Computer Technology: Ellidge, Matthew; Simpson, Mark

Training

FromCounsel: Smith, Phillip F

Insolvency Support Services: Maclean, Eileen L

Weil, Gotshal & Manges (London) LLP: Nandap, Wupya

Turnaround management

Azets: Tate, Christopher L

Buchler Phillips: Buchler, David H L

Debt On Limited: Patala, Arif

Galen Partners: Hole, David F

Icknield: Smith, Stephen

KPMG: Neill, James F L

KPMG LLP: Bamforth, Heather F

Michael Keeling Limited: Keeling, Michael

RIADA Capital Partners: Adair, Neil F L





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Azets

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Contentious
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Duncan Swift T: 07831 325 530

UK offices

Aberdeen, Amersham, Birmingham, Durham, Glasgow, Heathrow, London, Manchester, Southampton

Overseas offices

Azets has offices in Europe including Denmark, Finland, Norway, Romania and Sweden.

About Azets

Azets is a Top 10 accounting firm in the UK. Azets Restructuring and Insolvency UK team is continually growing and is currently made up of 20 insolvency practitioners (IPs) and operates out of nine regional locations with 75 employees, spanning across the firm's 84 offices. Our IPs range from turnaround and restructuring specialists to fraud and criminal enforcement, and we have dedicated personal insolvency and corporate insolvency specialists.

Azets is a part of Allinial, an international network with a large presence in the USA. Azets itself has a large presence in the Nordics. The R&I team have been appointed to many bank and other specialist R&I panels. We have a number of sector interests including construction, education, energy, farming, marine, and retail.

Azets Restructuring is led by Colin Haig and operates on a truly national basis from a network of hub offices. Our IPs have a great deal of experience in dealing with difficult and unusual situations and are always keen to fully understand the needs of our stakeholders, delivering quality solutions in often difficult and immediate circumstances.

BDO LLP

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W: www.bdo.co.uk

Our firm

We are a long established professional services firm, providing a full range of audit, tax and advisory services. Our clients range in size from owner managed businesses and SMEs through to listed companies and international groups, serviced by our 460 partners and 7400 staff that are located throughout the UK.

Our Business Restructuring team, comprising over 170 highly experienced restructuring professionals, recognise that our clients are often in need of support and solutions at times of stress. We develop close working relationships with our clients, providing a high-quality tailored service through practical advice, credible opinions and recommendations based on thorough analysis and commercial insight. We see our role as being directly linked to our core purpose of 'Helping You Succeed', or in times of distress and insolvency, seeking to ensure that the outcome is maximised for all affected stakeholders.

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Examples of assignments undertaken

We offer a full range of restructuring advice to assist our clients in maximising value and, wherever possible, preserving solvency. We have specialist teams who work with our clients to quickly assess the severity of their situation, provide an overview of the options and solutions that may be available, and assist in the implementation of those options.

Our services can include financial advisory, refinancing support, consideration of strategic options and stakeholder management as well as more formal contingency planning. To support our clients, we also often assist in negotiations with landlords and other stakeholders, cash flow forecasting and crisis cash management.

In times of distress, we act as insolvency office holders in all types of formal insolvency processes for companies and individuals.

To tailor our services to our clients, our Business Restructuring team is structured into the following key areas and teams:

- Restructuring advisory and insolvency
- Special situations M&A
- Cross border and contentious insolvency
- Corporate simplification
- Personal insolvency
- Pensions covenant advisory
- Debt advisory

Our typical assignments cover all sectors, mirroring those of the firm. This allows us to utilise the in depth and broad sector knowledge and expertise that exists within our firm from our colleagues across the business, which is often crucial in enhancing our advice and adding further value to our clients or affected stakeholders.

Our key sectors include:

- Consumer markets, which includes retail, professional sports, leisure and hospitality and travel and tourism
- Financial services
- Public sector and not-for-profit
- Healthcare and life sciences
- Leisure and hospitality
- Manufacturing
- National resources and energy
- Professional services
- Real estate and construction
- Shipping and logistics
- Technology and media

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The firm

Begbies Traynor Group plc is a leading UK professional services consultancy working alongside businesses, individuals, professional advisers and financial institutions in the areas of restructuring, corporate and personal insolvency, corporate finance, transaction services, forensic services, pensions advisory, capital management, real estate advisory and finance and funding.

The Group has a specialist advisory practice under the BTG Advisory brand. BTG Advisory brings together leading professionals from across the Group who offer sector insight and provide a multidisciplinary approach to complex business performance issues, resulting in enhanced corporate value.

Our commercial finance specialists are active players in the banking and finance industry and are uniquely positioned to deliver competitive and bespoke finance solutions to growing businesses. We work closely with a diverse range of stakeholders, including company directors, accountants, banks, and financial institutions to source and deliver cost-effective finance options to help businesses thrive, grow, and exceed their potential.

The Group also provides a comprehensive range of real estate advisory services under the Eddisons brand. The core services offered are valuation and disposal of property including fixed charge property, receiverships, valuation and disposal of machinery and business assets, auctions, insolvency insurance brokerage, property management, and building and project consultancy.

The Group operates from a national network of offices with over 1000 staff, with an emphasis on added value, commitment, knowledge and expertise.

The Group's services include:

Corporate and Personal Insolvency

- Administrations, receiverships and liquidations
- Company voluntary arrangements
- Law of Property Act appointments
- Moratoriums
- Restructuring plans
- Individual voluntary arrangements, trust deeds and bankruptcy

Financial Advisory

- Performance improvement
- Deal advisory
- Transaction services
- Lender advisory
- Capital management
- Forensic services
- Pensions advisory

Restructuring

- Contingency planning
- Corporate simplification
- Debt restructuring
- Diagnostic business review
- Optimised exit planning
- Pre-lend reviews
- Turnaround

Begbies Traynor Group

Finance and Funding

- Asset finance
- Invoice finance
- Unsecured funding
- Specialist sector financing (including, agricultural, healthcare, property, renewables and vehicle)

Real Estate Advisory

- Property and business valuations
- Property disposal via auction and agency
- Machinery and business asset sales
- Open cover insurance broking

International

Begbies Traynor Group have offices located in the British Virgin Islands, Cyprus, Gibraltar, Guernsey, Jersey and the Isle of Man.

Our offshore offices are not franchised, and all partners work together within the same firm acting for corporates and individuals; pension fund trustees; offshore providers of legal, corporate and trust services; regulatory authorities and various government agencies and departments.

We are instructed by management, in-house counsel, trust professionals and local and international law and accountancy firms.

Offshore services include:

- Receiverships
- Liquidations
- Solvent restructuring
- Partnership insolvency
- Contentious and forensic insolvency
- Asset-tracing and recovery
- Financial restructuring
- Forensic accounting
- Expert evidence and determination
- Arbitration
- Fraud investigation
- Valuation services

The business world becomes more global with each passing day. Our team have both local knowledge and an international outlook; we can operate comfortably and effectively on cross-border assignments. Our advice is clear, impartial and unambiguous – designed to be practical and relevant to current legislation and best practice.

BTG Global Advisory

Begbies Traynor Group is one of the founding members of BTG Global Advisory, an international business and financial advisory group.

Our partner firms are strategically located around the globe, covering most major jurisdictions, and work together to provide clients with true multidisciplinary advice across multiple geographies.

For more information, visit www.btgga.com.



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The firm

CRI is Cyprus' leading firm in insolvency, corporate recovery and turnarounds. Our team of highly-skilled professionals boasts a wealth of experience in both local and cross-border insolvencies and restructurings, asset-tracing and complex investigations involving multi-jurisdictional fraud. We provide advice on solvent and insolvent liquidations in common law and other jurisdictions.

Cross-border experience

CRI is at the forefront of complex cross-border insolvency cases. A recent appointment is the receivership of G.N. Terminal Enterprises Ltd, the holding company of a leading Ukrainian grain exporter based in Odessa, with UAE and Swiss subsidiaries. In the short period since the Receiver's appointment, he has taken steps to take control of the group and a criminal investigation is underway by the Cypriot authorities following his complaint to the police's Economic Crime Unit. Another notable assignment is the liquidation of Mriya Agro Holding Plc, a Ukrainian agricultural group liquidated in Cyprus, with debts exceeding €1.1 billion. Following complex investigations, worldwide freezing orders were successfully obtained, and a criminal investigation ensued against the perpetrators, following which local, European and international arrest warrants were issued.

Ensors

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Our highly experienced Insolvency team is partner-led by our two insolvency practitioners, Mark Upton and David Scrivener.

They have the skills and knowledge to deal with the most complex of corporate cases, but also the sensitivity, understanding and empathy that is ideal for smaller, family-run concerns and any individual that may be facing the prospect of personal insolvency.

We believe that insolvency should be the last resort and will always explore all avenues and options for business survival as well as considering and reviewing insolvency options.

Objective, positive and proactive, we are committed to providing support to make a business financially stable and fit for the future. We also understand that facing financial difficulties can be extremely stressful, so our approach is always compassionate and non-judgemental.

We help all kinds of businesses, from sole traders struggling with cash flow to major corporations facing temporary setbacks. Our experienced partners offer an expert overview, while our locally based teams understand the challenges and opportunities in the marketplace. We can draw on in-house specialist expertise and work closely with our Corporate Finance and Forensics teams. We also have an extensive external network and recognise the importance of working with all stakeholders to deliver a pragmatic, commercial solution.

Get advice and guidance on:

- Administrations
- Bankruptcy
- Charity commission
- Creditors voluntary liquidations
- Company voluntary arrangements
- Complex debt advisory and turnaround
- Individual voluntary arrangements
- New finance
- Pension covenant reviews including advising trustees
- Restructuring
- Sale options
- Solvent liquidations
- Supporting individuals, directors and lenders

We pride ourselves on delivering the right advice from extensive market knowledge. We use a proactive approach to seek a positive outcome and our unmatched reputation is proven with industry recognition.

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EY-Parthenon Turnaround and Restructuring Strategy

We have been helping organisations navigate disruptive challenges in their various forms for more than 40 years, providing trusted leadership in critical and complex situations to rapidly transform, create, preserve and recover value.

EY-Parthenon teams provide experienced problem solvers with deep sector insight to provide solutions when timescales are narrow. Global reach with c. 9000 colleagues and presence in more than 120 countries – paired with local expertise enables EY-Parthenon to deliver critical services to some of the worlds' most significant organisations, small and large, demonstrating an on-going commitment to delivering long-term value to clients.

The team supports clients in developing their tailored solution to their most complex problems – these can involve the following service offerings:

- Simplifying corporate structures
- Pensions strategy
- Liquidity and working capital improvement
- Rapid performance improvement and turnaround
- Fix, Sell, Close
- Leading the restructuring and board support
- Accelerated M&A
- Private equity value preservation
- Capital solutions and debt advisory
- Financial restructuring advisory and IBRs
- Contingency planning, insolvency options and implementation

Evelyn Partners

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The Group

Evelyn Partners offer professional and financial services to a range of clients, from individuals and families to entrepreneurial businesses, mid-large corporates, professional practices and non-profit organisations. With local offices across the UK, the Channel Islands and Ireland, we are one of the UK's largest accountancy firms*. Clients, whether individuals or companies, value our ability to provide tailored financial and professional services to enable them to achieve their ambitions. Our firm's unique selling point is its ability to provide a distinctive proposition of complementary financial and professional services that meet the needs of our clients.

Restructuring & Recovery

Our restructuring and recovery team offers a range of advisory services including support with cash-flow, restructuring and turnaround, pre-lending and solvency reviews, investigations and asset-tracing, as well as recovery solutions though formal insolvency processes of businesses and individuals. We also support those who are affected by the financial or operating difficulties of others, such as secured lenders, customers or suppliers to reduce the impact on them and enhance their position or recovery, including acting as a bridge between stakeholders and the company or person in financial difficulty. We provide clear, pragmatic advice drawing on the experience of our diverse team and other expertise within Evelyn Partners to provide stakeholders with better outcomes. Central to our service is access to partners and appropriate senior staff for key stakeholders throughout the life of the assignment.

Our Range of Services

- Corporate and personal insolvency procedures: choosing the right solutions to protect and enhance the overall position of stakeholders in all processes.
- Business advisory, transformation and turnaround services: helping stretched or underperforming businesses to resolve issues with tailored support from cash and liquidity services to operational restructuring.
- We also support with contingency planning and options reviews (for the business or its stakeholders) and, if required, we can implement a rescue focused insolvency solution.
- Solvent restructuring: assisting corporate groups and individuals with simplifying their corporate affairs, tax-efficient group restructuring through S110 schemes or closing their company down following an exit, sale of trading assets or retirement.
- Contentious insolvency and asset-tracing: whether there are claims to be brought or concerns about assets being diverted, we specialise in their pursuit with support from our forensic accounting specialists.
- Creditor services: helping creditors make their claims and protect their interests in proceedings in which we are not appointed.
- Pensions advisory: advising management or trustees in respect of issues arising from occupational pension scheme obligations.

International Reach

Evelyn Partners is a founding member of CLA Global alongside CliftonLarsenAllen, the eighth largest accountancy firm in the USA. CLA Global is a new worldwide professional services network, focused on fast-growing, innovative, and dynamic middle-market businesses. The size and reach is expected to rank it as a Top 15 global accounting and advisory organisation.

Evelyn Partners Professional Services LLP is regulated by the Institute of Chartered Accountants in England and Wales for a range of investment business activities.

*Accountancy Age 2023

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About FRP

FRP is a specialist business advisory firm with a strong reputation in providing solutions to create, preserve, and recover value across a range of complex situations commonly faced by businesses or individuals. With more than 580 people, including 93 partners operating from 29 offices across the UK and overseas (Cyprus and Isle of Man). FRP provides a wide range of services, specialising in restructuring, forensics, corporate finance, debt advisory, and financial advisory. Our multi-disciplinary approach is integral to our success – we combine the skills of our experts to create value and develop effective strategies for businesses.

Above all, we prioritise a transparent, clear and honest approach; in difficult situations it is necessary to make important decisions, quickly. Recognising a need for transparency is integral to the solutions we provide across the board, whether for multi-national organisations, small enterprises or individuals.

Our professional expertise

Restructuring Advisory

Our team of restructuring advisory professionals provide advice and leadership through times of strategic change, and deliver tangible results for both businesses and individuals. We have the experience and capability to handle restructuring and insolvency engagements of all sizes and complexities. Our specialist team is focused on providing positive outcomes through comprehensive option reviews, and practical solutions to stabilise and return businesses to financial health. Our team has experience in adapting operating models to resolve pressure points and preserve long-term growth plans to deliver a clear direction.

We also manage complex contentious insolvency cases and are specialists in uncovering hidden assets – we research, investigate and trace assets to launch recovery and enforcement actions for creditors.

Our team can help navigate issues and processes such as:

- Corporate restructuring
- Contentious insolvency
- Independent business reviews
- Pre-lending reviews
- Law of Property Act (LPA) receivership
- Contingency planning and options reviews
- Solvent and insolvent liquidation
- Schemes and voluntary arrangements
- Personal bankruptcy
- Interim management and placement

Forensic Services

Our forensic accounting expertise and innovative forensic technology solutions create constructive resolutions. Our team includes members of the Academy of Experts, Chartered Institute of Arbitrators and RCA-qualified forensic technology specialists, all ready to turn the unexpected into the expertly handled, providing a range of services including:

- Forensic accounting and investigations
- Dispute services and litigation support
- Compliance and risk advisory
- Asset-tracing and recovery

- Forensic data collection
- eDisclosure litigation support
- Computer forensic investigations

Corporate Finance

We work closely with businesses going through strategic change, and advise directors, shareholders, investors and other stakeholders looking for routes to growth. All senior partners in the team have a wealth of experience in helping to unlock opportunities and drive value across our breadth of services, such as:

- Special situations M&A
- Company valuations
- Strategic options review
- Exit strategy reviews
- Raising capital
- Selling a business
- Company acquisitions
- Management buyout/buy-in

Debt Advisory

Our debt advisory experts regularly advise a range of private companies and private equity-backed businesses on options to raise and refinance debt. With a lender network spanning the entire market, the team provides a range of solutions from mezzanine, unitranche and senior debt financing solutions to asset-based lending and special situations across banks, institutional funds and private capital providers.

Our team specialise in:

- Raising and refinancing debt
- Debt amendments and extensions
- Debt restructuring

Financial Advisory

We combine in-depth analysis with straightforward advice tailored to your needs. Whether you're a business owner, investor, lender or management team, our Financial Advisory experts can help you manage a number of complex situations.

Our Financial Advisory services include:

- Valuation services
- Board and C-suite advisory
- Pensions advisory
- Transaction services
- Lender services
- Financial modelling

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Established in 1994, Harrisons is a highly experienced restructuring and insolvency firm, offering a full range of corporate and personal insolvency services. We specialise in managing difficult and complex recoveries and re-organisations over a wide spectrum of industry sectors.

Harrisons is recognised for its experience in handling the insolvencies of regulated businesses in the business-to-consumer marketplace, having undertaken a significant number of formal insolvency appointments in respect of HCSTC (payday) lenders, debt management, stockbrokers and other insolvency practices.

We work with clients from the very large to small, to include complicated corporate cases and dealing with the affairs of high net-worth individuals. We believe that recovery needs more than just statutory remedies, and that one size does not fit all. We are a practice which deals with cases honestly and fairly. Our advice is practical, commercial and understandable. We do not push clients needlessly into insolvency processes, but work to achieve the best outcomes for all stakeholders. We give advice that helps clients, and that works.

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Our goal is to ensure you know what's involved in the process, what consequences can arise from insolvency, and to make sure everything is jargon-free and easy to understand. You can trust us to be honest, caring and understanding. We will put our arm around you and guide you through the entire process.

Not only do we work with hundreds of individuals facing financial uncertainty, but we also provide sound advice to company directors in difficulty. We help you navigate the complex world of administration, liquidation, company restructuring and advice.

Middlebrooks began trading in 2015 and we have grown while providing fresh, non-judgmental services for our clients. From the outset, we worked to achieve the Investors in People accreditation and we were delighted to be awarded the Silver Investors in People Award in June 2019, and then Gold at reaccreditation in 2022. This globally recognised standard shows our commitment to people, our employees and an outperforming place to work – with a clear commitment to continued success.

Opus Business Advisory Group

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About the Group

Opus assists businesses and individuals in taking back command and regaining control of financial and operational challenges, as well as supporting their change and growth opportunities. Our Group can support companies throughout their business lifecycle, from launch and growth to maturity and, if needed, wind down.

While each of our divisions runs independently, all the Partners in the Group work together to tailor services to each assignment's needs. Our Partners work with clients and stakeholders to present all options available, ensuring that compliance requirements are met, and the best path forward is followed.

Restructuring and Insolvency

Our corporate insolvency specialists primarily focus on turnaround and assist businesses in their recovery, but they can also undertake all aspects of insolvency when needed. Opus can provide advice on all of the UK insolvency procedures, and as licensed insolvency practitioners, they act as office holder where appropriate.

As well as our considerable experience of carrying out global cross-border assignments, we also have Partners who are Licensed Liquidators in Qatar, authorised by the Qatar Financial Centre Authority.

Our Partners work with businesses looking to realise their equity investment, whether due to retirement, preparation for sale, re-organisation, simplifying complex group structures, risk and cost reduction of dormant companies, or closure to obtain potential tax reliefs.

Our creditor services team assists clients by alleviating the administrative burden imposed on creditors by the insolvency process. They attend creditor meetings on the creditor's behalf and report on the likely debt recovery.

Our dedicated property team receives instructions from a variety of lenders. They provide a practical, commercial and cost-sensitive approach to all property portfolio issues.

Our investigations and contentious insolvency team specialise in asset recovery and litigation (UK and complex cross-border matters). They have a proven track record of achieving significant recoveries for insolvent estates which has seen numerous successful actions resulting in significant returns for creditors.

Strategic Advisory

Our advisory division is UK based with an international network. They work with a wide range of clients, from large corporates to owner-managed businesses. They focus on optimising a company's position and facilitating the acceleration of their business plans to build towards the next growth stage.

Working closely with clients throughout this process, they have people who are not only experts in their roles but also have specialisms in several industries.

Tailoring their approach to different priorities and operating models; services include M&A advisory, growth and fundraising, debt advisory, strategic planning and valuations.

Forensic Accounting

Our forensic accounting team delivers expert financial evidence and supports businesses through actual or anticipated disputes and litigation.

Our expert witnesses have experience in a wide variety of industries and jurisdictions. We deliver detailed analysis of financial information to support legal decisions and help businesses resolve complex financial issues.

Our team carries out forensic investigations on behalf of businesses, lawyers, barristers, high-net-worth individuals, insurers and regulatory bodies. We have experience in both large-scale, multi-jurisdictional investigations and discreet and covert investigations into alleged fraud matters.

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The Firm

PwC is one of the leading professional services networks in the world delivering outstanding client service across audit, tax, advisory and consulting.

We are a hugely diverse business, but our purpose – to build trust in society and solve important problems – anchors everything we do. Our values define who we are, what we stand for, and how we behave.

We operate the largest insolvency and restructuring practice in the UK, with over 60 partners and a diverse team of more than 600 professionals. This includes a regionally focused team of more than 250 restructuring professionals based in offices across the UK, providing local insight, intelligence and connectivity to help shape our approach and tailor our solutions.

Additionally, our market leading global restructuring and insolvency network consists of circa 200 partners and more than 2100 professionals based across 80 country locations worldwide. Our team has longevity in both the market and at PwC and this familiarity with each other enables us to deliver a seamless global solution at speed.

We place an emphasis on empowering our people with digital skills, championing diversity and inclusion to promote social equality and building an environmentally sustainable business. Addressing these important issues challenges us to innovate and solve problems creatively, which is central to our culture of delivering exceptional value for our clients and those stakeholders most at risk in restructuring scenarios.

Our services

We assist our clients to overcome operational and strategic challenges of varying complexity by delivering pragmatic, hands-on solutions. We support businesses of all sizes, from family enterprises to complex global institutions, drawing together the experience and specialist skills from the PwC Restructuring team, our forensics colleagues and the wider firm to deliver a full range of services as part of a restructuring package. This means that we have the confidence to be able to support clients whatever challenge they might be seeking to overcome.

Across our business we operate at pace, work openly and collaboratively with all stakeholders and seek to create value for our clients in all of our assignments, including the deployment of large teams at speed if required.

With our continued drive to innovate and our use of technology and digital solutions we are able to provide insights to our clients through the use of interactive data visualisations, dynamic project management tools and collaboration digital platforms.

We believe that it's not just what we do, but how we work with all stakeholders to deliver successful outcomes across all our restructuring markets that makes a difference and defines us.

1. Financial restructuring & insolvency

Our financial restructuring team assists corporate clients of all sizes across UK and internationally, but also creditors, investors and key external stakeholders (such as regulators, government bodies, HMRC and many others) with all aspects of restructuring advice, from liquidity management, debt and equity financing, solvent restructuring, stakeholder management and negotiations to managed exits. Our hands-on approach is always to combine situational restructuring experience with industry expertise from around the firm.

Clients engage our services due to our sustained success in providing rapid, workable solutions to lenders, creditors, borrowers, companies, sponsors, regulators and individuals in troubled financial situations. We identify problems, gain stakeholder cooperation, and implement them with ease and precision.

We are able to draw on the reservoir of technical and sector insight and expertise that exists across PwC, which is increasingly important in a dynamic and increasingly complex business environment. We are also particularly experienced in complex stakeholder management and finding restructuring solutions among stakeholder groups with divergent interests across multiple territories.

We are experts in the development and delivery of restructuring plans, CVAs and schemes of arrangement across all industries.

Additionally, we can rapidly deploy cross-border services to our clients wherever they are due to our global reach. But we always have local expertise, with our professionals on hand to provide specialised restructuring and insolvency services,applying intelligence, connectivity and awareness of local market dynamics, sectors and jurisdictional nuances.

2. Operational restructuring and Chief Restructuring Officer (CRO+) offering

We work with clients to support cash and liquidity shortfalls, manage business continuity disruption and implement cost reduction strategies in both the private and public sectors.

Our CRO+ and turnaround director network enables us to place experienced professionals directly within the business in executive or critical support roles. Recent clients have included national logistics providers, financial institutions, public sector bodies, retail and consumer businesses and many more.

Key services include:

- Cost reduction and transformation
- Strategy and options planning
- Working capital management
- Independent financial baseline review
- CRO+ services / turnaround panel
- Supplier distress recovery / supply chain resilience
- Crisis management
- Programme management and PMO

3. Corporate Liability restructuring

Our insurance restructuring team has access to more than 200 specialists around the world providing restructuring and operational consulting services to companies in the insurance industry with legacy business and corporates with long-tail or complex liabilities. We possess significant experience implementing schemes of arrangement in the insurance market and where solvent solutions are not possible have the technical knowledge to be able to handle the complexities of insurance and run-off scheme insolvencies.

In addition, our award winning Pensions Employer Covenant and Restructuring team provides a full range of pension restructuring services to sponsors and trustees of defined benefit pension schemes.

We support all types and sizes of clients from global groups, family businesses, not-for-profit, local government and industry-wide schemes with a wide range of services from covenant reviews to assisting the set up of new schemes, always harnessing deep experience of market sectors, the economic outlook and actuarial and investment expertise.

Key services include:

- Insurance M&A and advisory
- Run-off advisory
- Loan portfolio advisory
- Long-term liability restructuring including solvent schemes of arrangement
- Claims management advisory
- Insurance insolvency
- Insurance Executed Managed Solutions
- Employer covenant assessment and triennial valuations
- Transactions, restructurings, refinancings, and insolvencies involving defined benefit pension schemes
- Pension scheme restructuring including DB consolidators and end-game solutions
- Pension Regulator Moral Hazard advice
- PPF levy services
- Stakeholder engagement and management (trustees, sponsors, the Pension Regulator, Pension Protection Fund)
- Simplifying Integrated Risk Management

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Licensed insolvency practitioners

Andrew Andronikou (1997), **Rehan Ahmed** (2017), **Duncan Beat** (1998), **Simon Bonney** (2004), **Lee Brocklehurst** (2005), **Sean Bucknall** (2016), **Brian Burke** (2019), **Kerry Cadet** (2011), **Simon Campbell** (2009), **Dina Devalia** (1997), **Richard Easterby** (2011), **Andrew Hosking** (1999), **Carl Jackson** (1998), **Michael Kiely** (1999), **Jo Leach** (2014), **Ishbel MacNeil** (2006), **David Meany** (1993),**Scott Milne** (2007), **Kelly Mitchell** (2012), **Craig Morrison** (2001), **Chris Newell** (2012), **Elias Paourou** (1999), **Tauseef Rashid** (2010), **Maxine Reid-Roberts** (2010), **Nick Simmonds** (2000), **Timothy Sloggett** (2007), **Gary Thompson** (2012), **James Varney** (2019), **Andrew Watling** (2014), **Frank Wessely** (1990), **Jeremy Woodside** (2002), **Richard Wragg** (2007), **Ian Wright** (2001), **Paul Zalkin** (2016)

About us

We are a leading independent advisory firm serving the needs of mid-market and corporate companies, as well as their stakeholders. Our capabilities include extracting value from underperforming businesses, providing expert advice on transactions to maximise stakeholder value, resolving business disputes, mitigating risk, and working closely with individuals and companies to manage operational and financial challenges.

We work alongside accountants, major law practices, private equity houses, lenders and regulators.

Our team of over 50 managing directors and 400 professionals operates across 27 offices in the UK, Cyprus, Mauritius, the Cayman Islands, Singapore, Dubai, Hong Kong, Vietnam, Australia and the British Virgin Islands.

Our recent assignments

- Appointed as administrators to ABLRate, a Peer to Peer lending platform which, at its largest, hosted loans with a combined value of over £32 million.
- Achieved an accelerated sale of Sheffield headquartered Ventilation Centre Limited, protecting the jobs of all employees.
- Appointed as liquidators of Scotland-based digital training provider CodeClan Limited and subsequently completed a sale enabling students to complete their courses.
- Appointed as administrators to Hastings & Rother Credit Union Limited trading as 1066 Community Bank, a financial cooperative founded in 1999.
- Achieved an accelerated sale of Somerset based robotics manufacturer, Colin Mear Engineering Limited, securing the future of the business.
- Appointed as administrators and completed a sale of Wiltshire-based FCA regulated SIPP provider, Gaudi Limited and its subsidiary, Gaudi Regulated Services Limited.
- Achieved an accelerated sale of Essex headquartered Safeguard SVP Limited, after it entered into administration, securing the future of the business and its employees.

Our services

We provide a wide range of business advisory services, offering our clients expertise in restructuring and insolvency, corporate finance, valuations, financial advisory, forensic accounting, investigations, asset tracing and recovery, disputes, creditor services, distressed real estate and debt advisory. Our sector specialisms include retail, hospitality and leisure, financial services, real estate, professional practices, aviation, fintech and crypto.

UK offices

- Birmingham – 0800 955 3595
- Bradford – 01274 751 485
- Brighton – 01273 322 400
- Bristol – 0117 428 7400
- Eastbourne – 01323 409 618
- Edinburgh – 0141 285 0910
- Glasgow – 0141 285 0910
- Guildford – 01483 675 740
- Leeds – 0113 824 1144
- London – 020 3856 6720
- Manchester – 0161 694 9144
- Nottingham – 0115 9392 454
- Ringwood – 01202 970 430
- Southampton – 023 8033 6464
- Upminster – 01708 300 170
- Watford – 01923 954 170
- Weymouth – 01305 858 284
- Thames Valley – 01628 478 100

International expertise

Our teams are based in key international locations and operate in most jurisdictions across the globe. We have a collective experience in dealing with large and complex cases, including cross-border insolvency. We also deliver cross-border asset recovery services and provide project management and litigation support to locate and repatriate the proceeds of fraud and corruption hidden in foreign jurisdictions.

Recovery First

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W: www.recoveryfirst.co.uk

About Recovery First

The unique scheme offered by Recovery First is suitable for both professional advisors and law firms. Our team manage the transfer of files from start to finish; placing case files with an approved law firm to protect the integrity of the client's case, while at the same time maximising the value of the work in progress.

Recovery First's services are suitable for all types of legal work using a simple, ongoing process with no up-front costs.

As each project is unique, the flexibility of our model allows us to create a bespoke solution to ensure the best outcomes are achieved utilising specialist expertise of a combination of our panel law firms to ensure maximum value is recovered for the WIP assets.

Our service provides a methodology which is SRA compliant, and we maintain strict levels of confidentiality.

How the Recovery First model ensures fairness in costs recovery:

The Recovery First model is structured to ensure that all parties' interests are aligned with the collection of costs over the entire project lifecycle.

- No upfront fees – We handle transfer structuring, legal agreements, data transfer, and physical file movement at no initial cost.
- Ongoing monitoring and management – Our panel firms manage files to completion (often for many years).
- Cost negotiation and collection – We expertly handle the negotiation and collection of costs, ensuring maximum recovery.
- Fair cost allocation – We manage the allocation of costs to ensure they are allocated fairly in line with the terms agreed at the outset between the exiting firm and the panel firms regardless of how long that takes to achieve, including managing the payment of disbursements.
- Transparent accounting – We report to all parties openly and only charge fees as a percentage of costs recovered for the original firm.
- Success-based fees – Fees are only charged when costs are successfully recovered. If no costs are collected, we don't charge.

We believe that this is a fair and equitable solution and ensures that everyone's interests are aligned – we all get paid, or none of us.

Recovery First helps law firms withdraw from specific sectors of the legal market, whilst ensuring 100% of the recoverable WIP value is retained by the law firm. We work alongside solicitors, accountants, restructuring and corporate recovery specialists to ensure the most profitable outcome is achieved on any file transfer agreement. We help firms to exit the market due to:

- Retirement
- Restructuring
- Planned closure
- Insolvency

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Services offered

Gordon Simmonds is a licensed insolvency practitioner and has specialised in all insolvency matters, both personal and commercial, for over 40 years with emphasis on business recovery. All first interviews are free and totally confidential.

Example of assignments undertaken

- Voluntary liquidations
- Receiverships
- Company voluntary arrangements
- Bankruptcy
- Informal arrangements
- Attendance at creditors' meetings
- Compulsory liquidations
- Administrations
- Individual voluntary arrangements
- Sequestration
- Turnaround culture

UHY Hacker Young Turnaround and Recovery

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About us

UHY Hacker Young Turnaround and Recovery is dedicated to specialist business rescue, recovery and insolvencies and is one of the UK's original firms of insolvency practitioners, having practised since 1925. We currently have three licensed insolvency practitioners who are reliable and approachable with long-standing experience providing solutions for businesses facing financial difficulties. With a network of offices across the UK, UHY Hacker Young Turnaround and Recovery is able to provide nationwide support.

Our approach

It is our policy to provide a very personal and hands-on service, with a high-level of partner involvement. We have many years' experience and are able to provide up-to-date advice to assist both individuals and companies facing financial difficulties. Our aim is always to find a means of survival, however, we are experienced in all insolvency matters either in respect of restructuring or when the company's survival cannot be achieved.

Services offered

We advise a full range of clients, from individuals and sole traders through to large companies and PLCs. We undertake all forms of company and personal insolvency and pride ourselves on delivering a cost-effective and timely service. Our team offers a wide range of services including:

Corporate

Rescue procedures

- Administration
- Part A1 moratorium
- Company voluntary arrangements (CVAs) and schemes of arrangement
- Part 26A restructuring plan

Winding up procedures

- Compulsory liquidation
- Voluntary liquidation
- Creditors voluntary liquidation
- Members voluntary liquidation

Fixed charge and LPA receiverships

Personal

- Individual voluntary arrangement
- Bankruptcy

National and overseas capabilities

The UHY Hacker Young Group comprises 96 partners and around 720 professional staff operating from 24 offices nationwide. Our turnaround and recovery specialists in the UK are based in our London office.

Internationally we are represented in nearly 330 major business centres in 100 countries worldwide through our membership of UHY International, and are actively involved in cross-border insolvency and restructuring situations.

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Licensed insolvency practitioners

Peter Kubik

Brian Johnson

Skevi Iacovou

R3 Training Academy

The R3 Training Academy is designed to suit a range of learning styles and preferences, which enable professionals to grow and develop throughout their career in the insolvency and restructuring profession.

Available eLearning Courses

Directors' Duties Series



This eLearning series will provide a comprehensive understanding of directors' duties for those looking to expand their existing knowledge of the subject. Delivered in the format of 5 technical sessions, short form tests at the end of each chapter and a relevant overarching case study to illustrate the topics being covered.

The series will equip attendees with an in-depth knowledge of directors' duties from pre-insolvency procedures to the roles and responsibilities of charitable trustees. The course is delivered in a format which is accessible to all, and at the attendee's own pace.

CPD Hours: 5

Creditors' Voluntary Liquidations (CVL) Refresher Series



This eLearning training is aimed at insolvency professionals who have basic experience of insolvency, but have not administered CVLs previously and as a refresher for staff and IPs who are returning to deal with CVLs.

Creditors' Voluntary Liquidations (CVL) represent the vast majority of corporate insolvencies, though the nature of these voluntary liquidations is often misunderstood. Join Julia McKay on this eLearning series as we explore CVLs from initial consultation to completion.

CPD Hours: 3

Introduction to Insolvency Certification



Consisting of 21 sessions, short tests and case studies, this course equips attendees with practical knowledge and an understanding of all insolvency procedures.

On completion of this certification, you will be R3 recognised as having a principles level of understanding in the Insolvency profession. If you have New Professionals in your staff cohort, book now, or speak to our team regarding a group booking of 5 or more staff to get a discounted rate.

CPD Hours: 16

VISIT WWW.R3TRAINING.CO.UK
TO VIEW ALL AVAILABLE COURSES



Corporate Entries: Barristers

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Nora Wannagat
Andrew Shipley
Andrew Brooke
Andrew Brueton

9 Stone Buildings is one of the oldest established sets of barristers' chambers in Lincoln's Inn. We are barristers with a long history and proven experience in the specialist areas of traditional and commercial chancery. We have particular expertise in insolvency, property, fraud, commercial and private client. Many members of chambers are recognised as leading practitioners in their fields by the Legal 500 and Chambers and Partners. Members regularly appear in all levels of courts and tribunals both in England and Wales and overseas jurisdictions. We have members who have been appointed to the Attorney General's B and C Panel of Junior Counsel to the Crown.

We have specialist practitioners at every level in personal and corporate insolvency relating to companies, individuals and partnerships, covering subjects including but not exclusively:

- Liquidations, administrations, receiverships and voluntary arrangements.
- Winding up petitions, validation orders, rescission and remuneration applications, minority shareholdings, director disqualification.
- Wrongful and fraudulent trading, misfeasance, worldwide freezing injunctions, cross-border insolvency, tracing and recovery of assets.
- Bankruptcy petitions, statutory demands, IVAs, annulments, validation orders, possession and sale of property, public and private examinations.

We work closely with all our clients who range from solicitors, accountants, insolvency practitioners and other professionals, government bodies, financial institutions, litigation funders and insurers, companies, partnerships and individuals. We pride ourselves on our commitment to all our clients and their cases.

Chambers and Partners 2024 Edition says:

"9 Stone Buildings offers expertise in both corporate and personal insolvency matters, and its barristers are highly regarded for their handling of insolvency litigation involving allegations of fraud or professional negligence. The set's barristers also have experience handling directors' misfeasance claims, while cases stemming from trusts or probate matters are also a key area of strength for the team. The set is regularly instructed in both domestic and cross-border claims, and its impressive client roster includes liquidators, creditors and government bodies such as HMRC. Clients note 9 Stone Buildings as a strong set for insolvency matters given its "high number of dependable barristers" and "broad array of expertise." Members have recently been instructed on an IVA challenge in relation to the bankruptcy of high net worth individual Pramod Mittal."

Chambers and Partners 2023 Edition says:

"9 Stone Buildings offers expertise in both corporate and personal insolvency matters, and its barristers are highly regarded for their handling of insolvency litigation involving allegations of fraud or professional negligence. The set's barristers also have experience handling directors' misfeasance claims, while cases stemming from trusts or probate matters are also a key area of strength for the team. The set is regularly instructed in both domestic and cross-border claims, and its impressive client roster includes liquidators, creditors and government bodies such as HMRC. Members have recently been instructed on litigation arising from the sale of BHS to Dominic Chappell."

The Legal 500 says:

"Chancery chambers 9 Stone Buildings is 'an impressive set, which demonstrates a breadth of knowledge and experience from junior to senior counsel'..."

Enterprise Chambers

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Enterprise Chambers is a leading set of commercial chancery barristers chambers and is known particularly for its insolvency, banking, commercial, company and fraud related disputes, members of Enterprise handle a wide range of domestic and cross-border matters and are regularly instructed on behalf of trustees, administrators, lenders, liquidators, and HMRC. Both Chambers and Partners and the Legal 500 consistently rank Enterprise amongst the leading sets for insolvency and restructuring, with members recognised as leaders in the field.

Recent cases include:

Hyde v King [2023] GCA/001; [2022] GSC 6 and 17
Whether to grant the application of the trustees in bankruptcy in Gibraltar's largest bankruptcy to postpone the automatic discharge of the bankrupt and whether to award indemnity costs to the bankrupt as a result of the litigation conduct of the trustees in bankruptcy and whether to grant a stay pending the trustees' appeal of the operation of the court's order dismissing a non-discharge application.

Bouchier v Booth; Re Tiuta International Limited [2023] EWHC 3195 (Ch)
Judgment in fraudulent bridge lending case, the former directors of the Company are held to have carried on the business of the Company fraudulently (under section 213 of the Insolvency Act 1986), defrauding a regulated investment fund, and to have acted in fraudulent breach of their fiduciary duties to the Company, using a subsidiary of a Plc to refinance a toxic debt portfolio during the financial crisis of 2008.

Hotel Portfolio II UK Limited (In Liquidation) & Anor v Andrew Ruhan & Anthony Stevens [2022] EWHC 383 (Comm)
Claims against a former director for fraudulent breaches of statutory duty, and an alleged nominee for dishonest assistance. Defeated limitation and laches defences. Claim in excess of £100 million.

Kireeva v Bedzhamov [2022] EWHC 2676 (Ch)
Whether a foreign bankrupt established that his foreign bankruptcy order had been procured by fraud, such that the status of his bankruptcy trustee should not be accorded recognition at common law in England.

Manning and Gunn v Neste AB and Farah [2022] EWHC 2578 (Ch)
the High Court had, for the first time, to decide whether shares were capable of constituting consideration for the purposes of s.245 IA 1986.

Umbrella Care Ltd v Nisa & Ors [2022] EWHC 86 (Ch)
Christopher Brockman Acting for the liquidators on a summary judgment application arising from a multi-million-pound labour supply fraud committed by an umbrella payroll company.

Dickinson v NAL Realisations (Staffordshire) Ltd [2020] EWCA Civ 2146
Liquidator claiming recovery of assets on the basis that they were not properly authorised and/or transferred away from the company in anticipation of an adverse outcome of environmental claims against it.

In the Matter of Brake [2020] EWHC 537 (Ch)
Whether bankruptcies had standing to apply to set aside transactions entered into by their trustee in bankruptcy.

Aabar Block S.A.R.L. and Edgeworth Capital (Luxembourg) S.A.R.L. v Maud
Stephen Davies KC and Niall McCulloch were instructed in proceedings concerning a battle between well-known entrepreneurs and a Sovereign Fund for control of assets in a Spanish insolvency worth £3-4 billion.

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Door Tenants: **HH Roger Kay KC, Jeremy Child (BVI), Pulkit Deora (New Delhi)**

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Members of Chambers

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Barristers at Erskine Chambers are renowned specialists in corporate law, insolvency and restructuring, commercial litigation, financial services and international and offshore work.

Erskine was named Insolvency Set of the Year at the 2019 Legal 500 UK Bar Awards. Andrew Thompson KC was named Company/Insolvency Silk of the Year at the 2021 Chambers and Partners Bar Awards.

Nigel Dougherty was named Company and Insolvency Junior at the Chambers Bar Award 2023. We have 28 barristers, including 11 KCs. The majority of our members are ranked in the legal directories as leading practitioners in their fields. Chambers has two Deputy ICC Judges.

Our Insolvency and Restructuring Practice

We have one of the top insolvency and restructuring practices at the UK Bar, particularly in litigation, along with a powerful offshore presence. Significant cases include: Sequana, Northstar Financial Services (Bermuda), Singularis v PwC, MF Global, Lehman Brothers, Nortel Networks, PwC v Saad, Kaupthing, SphinX and Mezhprombank. Chambers had two teams involved in the litigation arising from the well-known collapse of Carillion, recently described as the largest and most complex trading insolvency in the UK, and the highest profile directors' disqualification proceedings for many years. The claim against the NEDs (represented by one of the Erskine teams) was abandoned by the Claimant (the Secretary of State) at the door of the Court the day before a 13-week trial in October 2023 – a major triumph for the whole defence team.

Our members have been involved in all major retail CVA's over the last few years. Notable examples include Re New Look Retailers Ltd, Re Regis UK Ltd, Re Snoozebox Limited and Clarks Footwear.

We are experts in:

- Solvent and insolvent restructuring
- Schemes of arrangement, pre-pack administrations and CVAs
- Setting aside transactions
- Cross-border issues and insolvency disputes
- Insolvency of financial institutions
- Directors' disqualification and public interest winding up
- Personal insolvency

Persuasive Advocates: Strategic Advisers

We provide strategic advice on transactions, helping clients to achieve their commercial objectives. We are experienced and persuasive advocates. We represent clients in litigation and arbitration in the Commercial Court, High Court Chancery Division, Court of Appeal, Supreme Court and Privy Council, as well as arbitral tribunals, and courts in other jurisdictions. Much of our work is international; we have a strong offshore practice and extensive experience of cross-border transactions and disputes.

Technical Expertise: Commercial Acumen

Our reputation is built on the complex, high-profile disputes and transactions that we have worked on and the results that we have obtained for our clients. We are known for our technical expertise and commercial, pragmatic and client-focused approach. Clients praise our responsiveness, decisiveness and willingness to be part of the team. We are proud of the standard of excellence that runs through Chambers – our juniors are individually sought-after for standalone work and are seen as experienced beyond their years.

Exchange Chambers

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EXCHANGE CHAMBERS

The Chambers

Exchange Chambers is an award-winning full-service set of Barristers operating nationally from Manchester, Liverpool and Leeds.

The Business and Property Team is comprised of three Silks and 46 Juniors from our specialist Restructuring and Insolvency Team.

Ranked as a 'Band/Tier 1' Set in both Chambers and Partners and The Legal 500 in 2024, our nationally renowned team undertakes all manner of restructuring and insolvency work and has a wealth of experience at all levels, in this jurisdiction as well as abroad. They develop strong relationships to ensure that each client's requirements are understood and to deliver outstanding service. Their technical knowledge complements astute commercial advice, and they aspire to excellence in everything they do.

Work undertaken

All manner of insolvency work is undertaken including administrations, liquidations, voluntary arrangements, receiverships, and bankruptcy. This includes contentious work for all types of recovery proceedings, the enforcement of office holders' rights, and directors' disqualification.

Members regularly handle matters including shareholder, company and partnership disputes and professional negligence claims (particularly those involving accountants, solicitors and surveyors). They also have expertise in other areas, including intellectual property, landlord and tenant, real property, trusts and wills, taxation and sports law.

Exchange Chambers' Barristers work in the full range of Courts, including the Court of Appeal and the Supreme Court. They have worked on matters involving other jurisdictions, including Gibraltar and the Seychelles.

In addition, Exchange Chambers has a host of expert practitioners in all areas of law.

Notable recent cases

- *Re Torotrak plc (in liquidation) [2023] EWHC 115 (Ch)*
- *Office of the Bankruptcy Adjudicator & SoS for BEIS v Shaw [2021] EWHC 3140, [2022] BPIR 807*
- *Re Gallagher (A Bankrupt); Lemon & Palfrey v Losowski-Gallagher & Gallagher [2021] EWHC 2479 (Ch), [2022] BPIR 104*
- *Promontoria (Pine) Designated Activity Company v Hancock [2021] EWHC 259 (Ch), [2021] BPIR 694*
- *Hancock v The United Kingdom (2021) (ECtHR: Application no.2728/21)*
- *Edwards v Aurora Leasing Ltd v Anor [2021] EWHC 96 (Ch)*
- *FundingSecure Ltd (in administration) [2021] EWHC 798 (Ch)*
- *Lin v Gudmundsson [2021] EWHC 820 (Ch)*
- *First Oakapple Primary Care Partnership (in liquidation) v PT [2021]*
- *Pure Business Group [2021]*
- *Hancock v Promontoria (Chestnut) Ltd [2020] EWCA Civ 907, [2020] 4 WLR 1000, [2020] BPIR 1391*
- *Re: JPF Clarke (Construction) Ltd [2020] BPIR 194*
- *Sky Building Limited v HMRC and Others [2020] EWHC 3139 (Ch)*
- *HH Aluminium & Building Products Ltd v Bell [2020] EWCA Civ 1469*
- *Leopard v Robinson [2020] EWHC 2928 (Ch)*
- *Nosnehpetsj Limited v Watersheds Capital Partners Limited [2020] EWHC 1938 (Ch)*
- *Re North Point Global Ltd [2020] EWHC 1648 (Ch)*

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Located in the Temple, the heart of London's legal district, Lamb Chambers is a highly respected set of chambers with more than 50 barristers who can assist with specialist advocacy and advice across the spectrum of civil legal transactions and disputes. We are committed to understanding our clients' needs and offering practical and focused advice and representation to achieve the best possible outcomes.

We can trace our rich history back to 1954 and we have been based in Middle Temple for 70 years. We have always had a strong membership and many of our past members have gone on to have outstanding judicial careers. Our alumni include a Lord Chancellor, a Lord Justice of Appeal, an Attorney General, and a Chief Justice of the Turks and Caicos Islands.

Barristers at Lamb Chambers are instructed on complex and high value domestic and international disputes across our areas of expertise which include:

- Commercial
- Property
- Construction and technology
- Contentious trusts and probate
- International

Our team of specialist insolvency barristers have a wealth of experience advising individuals, companies, partnerships and insolvency practitioners in corporate and personal insolvency on the full range of insolvency and restructuring issues including cross-border disputes. This expertise combined with our strong practices in areas such as commercial, property, construction and contentious trusts means our members are perfectly placed to advise in cases where insolvency arises in connection with other legal disputes. We offer advice on and assistance with:

- Debt recovery and enforcement including statutory demands
- Bankruptcy petitions and winding-up petitions including drafting and presentation as well as applications for injunctive relief
- Validation orders, rescission, annulment and discharge
- Administrations, liquidations and receiverships
- Company and Individual Voluntary Arrangements
- Shareholder and partnership disputes
- Directors' disqualification, misfeasance claims, insolvent or fraudulent trading and other breaches of directors' duties
- Civil fraud and asset tracing
- Cross-border insolvency, restructuring and other disputes
- Property ownership, repossession and trusts of land
- Interim and final account payment disputes in construction projects
- Trustees appointment, fiduciary duties and the administration of trusts and estates

We take pride in our approachability and our ability to offer pragmatic and commercial advice which achieves the best results for our clients. We are regularly praised for our clerks' and members' ability to respond rapidly when circumstances demand. Lamb Chambers is widely recognised for offering the highest quality standard of service which inspires loyalty amongst our clients across the UK and internationally.

For further information or to find out how we can assist you, please contact our clerks on 020 7797 8300 or practicemanagers@lambchambers.co.uk.

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South Square is widely lauded as "*the pre-eminent insolvency set*."
Chambers UK Bar

"*The number one set for restructuring and insolvency matters.*"
Legal 500

South Square is the pre-eminent chambers for restructuring and insolvency law in jurisdictions around the globe. Our world-leading reputation in this area is the bedrock upon which our wider commercial practice is built.

From advisory to litigation, from London and the English and Welsh regions to Hong Kong and the Cayman Islands, you will find us acting on the largest and most complex restructuring and insolvency matters.

Our barristers are globally renowned experts, regularly instructed by the broadest range of law firms, from the Magic Circle and Global Elite to leading offshore and renowned regional law firms. We regularly act on both sides in many of the most important and high-profile disputes before courts and tribunals, domestically and internationally.

We have unparalleled breadth and depth in our insolvency and restructuring practice and we also have real strength in the associated areas of banking and finance litigation, civil fraud, commercial litigation, arbitration and company law.

The following represents a selection of the most recent and significant cases our members have acted in:

- All the leading Restructuring Plan and Scheme cases (including ***Virgin Active, Gate Gourmet, Amigo Loans, Deep Ocean, Codere, Matalan, Swissport, Pizza Express, DTEK Energy, Caffé Nero, NCP; Abraaj***);
- All the leading CVA cases (including ***New Look*** and ***Regis***);
- Cases relating to the impact of the COVID-19 pandemic (including ***Carluccios, Intu,*** and ***Debenhams***);
- The recent Special Manager applications (including ***British Steel*** and ***Carillion***);
- Proceedings arising out of multiple corporate collapses (including ***BHS***, on which members of Chambers also advised the UK Government);
- Cases relating to the severely impacted airline industry (including ***Virgin Atlantic, Flybe*** and ***Malaysian Airlines***);
- ***NMC*** (involving the first set of administrations in the ADGM);
- ***PwC v Saad*** (assistance of foreign liquidators);
- ***Irving Picard v Primeo*** (assistance of foreign liquidators);
- ***Re Lehman Brothers International (Europe)*** (the "Waterfall Applications");
- ***Bloom v Pensions Regulator*** (provable debts, administration expenses);
- ***Landsbanki v Heritable*** (Icelandic credit institutions, set-off);
- ***Belmont Park Investments v BNY Corporate Trustee Services*** (anti-deprivation principle);
- ***HMRC v Football League Ltd*** (challenge to the "football creditors rule"); and
- ***Re Lehman Brothers International (Europe)*** (client money).

High-value restructurings include ***APCOA Parking***, ***Stemcor*** and ***The Co-operative Bank***.

Our primacy in restructuring and insolvency is reflected not least by our top rankings in the leading legal directories, including Chambers and The Legal 500. In November 2023, Chambers named us 'Company and Insolvency Set of the Year' at the UK Bar Awards.

For more information, please contact our practice managers:

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The Manolete model successfully aligns the interests of the IPs and their lawyers and we form a powerful partnership.

We ensure meritorious claims are pursued and resolved in order to maximise returns for the Insolvent Estate.



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The Firm

Aaron & Partners is a Top 200 Law Firm with offices in Chester, Shrewsbury, Greater Manchester, and Wirral. It operates on a regional and national level, and has a strong reputation for providing bespoke, high-quality, results-focused advice with International Advisory Group Membership affording the ability to assist with cases across the world.

The Restructuring & Insolvency team, consisting of eight full-time members, a number of whom have many years' experience with 'big firms', has significant experience in corporate and personal law on both transactional and contentious matters, acting nationally and internationally for insolvency practitioners, financial institutions and other creditors including local authorities as well as Directors and litigation funders.

Examples of assignments undertaken

- Litigating antecedent transaction cases for trustees in bankruptcy and liquidators to recover value for insolvent estates.
- Advising boards of directors on their fiduciary duties in the lead up to formal insolvency processes, often alongside IPs and other advisers.
- Acting for insolvency office-holders in the sale of businesses out of insolvency.
- Assisting IPs with responses to investigative action by licensing bodies.

Services offered

- Advising on all aspects of bankruptcies, liquidations, administrations, CVAs and IVAs.
- Antecedent transaction recovery.
- Corporate restructuring advice.
- Advising directors on their fiduciary duties.
- Representing company directors facing disqualification action.
- Free creditor services offering: Assistance to creditors to maximise recoveries in formal insolvency procedures.
- Debt recovery.

What our clients say about us

"Between them, the team at Aaron & Partners have a great breadth of knowledge and have consistently delivered the work we needed, both professionally and on time".

"Having worked with many impressive 'Magic Circle' London solicitors, I regard Mark as being up there with them" – Stuart Kelly, SPK Financial Solutions.

"The knowledge and skill of the firm and the quality of their connections to other third parties relevant to your specific circumstances was excellent".

"Chris Mitchell has supreme technical expertise and fantastic market knowledge. He is solution-driven and has a great rapport with clients. Vicky Burgess is a very competent senior associate" – Legal 500

"This team is unique in Chester for the strength and quality of its insolvency and corporate recovery practice" – Legal 500

"Mark Davies has excellent, in-depth knowledge regarding insolvency and provides clear options and advice on resolving cases quickly" – Legal 500

"Strong in the insolvency field" – Legal 500

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COLLYER BRISTOW

Corporate Recovery & Restructuring:

We work with financial institutions, insolvency funders, private equity houses, turnaround professionals, insolvency practitioners and businesses across a range of industries. We have substantial experience working with Boards to guide them through difficult trading periods. We work with cash flows to deal with creditors in the best way for all, including negotiation and drafting appropriate standstills. We also work for office holders and litigation funders, always striving to maximise returns for creditors.

Personal bankruptcies:

We act for both the trustee and the debtor in bankruptcies where the debts run to millions. We have particular expertise advising internationally mobile, high-net-worth individuals, their family members and companies when – whether due to debt size or liquidity issues – that individual is threatened with bankruptcy proceedings.

Many of the cases we deal with have a cross border element and we have significant experience advising on matters that span multiple jurisdictions. These often involve working with overseas lawyers to preserve and recover international assets, making and defending insolvency proceedings in other jurisdictions, challenges to voluntary arrangements and investigating offshore trusts.

We support our clients with individually tailored legal advice, in areas such as:

- Turnaround and restructuring
- Administrations
- Buying businesses from administrators and liquidators
- Compulsory and voluntary liquidations
- Insolvency litigation
- Bankruptcy
- Directors' disqualification proceedings
- Unfair prejudice proceedings
- Security reviews

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Licensed insolvency practitioners

Noel Campbell (1990)

The firm

Entrepreneurial, creative and collaborative. HFW is an international law firm, which advises businesses engaged in all aspects of international commerce including commodities, shipping, aerospace, construction, energy and resources, insurance and reinsurance. Our firm has a worldwide reputation for excellence and innovation. We have one of the largest and most active disputes practices in the market coupled with a strong transactional practice. Our lawyers are routinely involved in high-value, complex, cross-border issues.

Our areas of expertise include:

Corporate restructuring

- Restructuring of debt and workouts for banks and other lenders.
- Distressed M&A and corporate finance.
- Corporate turnaround and rescue (acting for the corporate debtor).
- Advice to company directors, shareholders and other stakeholders.
- The use of administration, schemes of arrangement and company voluntary arrangements in restructuring.
- Other formal insolvency procedures including receivership and liquidation.

Contentious Work

- Litigation on behalf of administrators, liquidators and other office holders both from the UK and overseas.
- Fraud investigations and asset tracing.
- Asset recovery.
- Applications for injunctive relief.
- Cross-border litigation including issues arising from the Cross-Border Insolvency Regulations 2006.
- Claims against directors, including wrongful/fraudulent trading and misfeasance claims.
- Recovery actions, including transactions at an undervalue and preference claims.
- Other clawback remedies, including challenging the validity of secured claims.
- Acting for directors in defending claims from office-holders and others.
- Complex derivatives litigation.

Our insolvency work has a significant focus on offshore jurisdictions, and we have extensive 'on the ground' experience in many of the world's financial centres. We are active in restructuring across multiple sectors, acting for stakeholders including lenders, creditors, investors, corporate debtors, directors and insolvency office-holders.

Our clients say...

"The HFW team is experienced, highly competent, and very responsive across all levels of seniority. Communication and delegation between the team is good so service levels are high." – Legal 500 2024.

"Wonderfully diverse and collaborative group of lawyers that always give 110% to every case." – Legal 500 2024.

"HFW is adept at handling complex and large-scale fraud litigation." – Chambers & Partners 2024.

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Kuits is a leading, UK200-listed law firm based in Manchester providing commercial legal advice to businesses, their owners and individuals. Ranked highly in Chambers UK and Legal 500, clients consider us 'quick to respond', 'diligent' and 'thorough' in our responses.

Our restructuring and insolvency team advises stakeholders where they are affected by insolvency. The team acts for insolvency practitioners, lenders, directors, companies, individuals and creditors. We advise insolvency practitioners on all issues that arise before and/or during appointments. We are experienced in pre-pack transactions and other asset disposals, and work with IPs to investigate misconduct and pursue claims. We assist creditors to maximise their recovery from within insolvencies.

We can advise on:

- Compliance with formalities associated with the appointment(s);
- Sale of the company's business and/or assets;
- Investigation of misconduct by a company's directors and officeholders;
- Recovery of assets that have been misapplied or transferred out of the estate on the basis of antecedent transactions.

The team works closely with other practice areas such as corporate, commercial property, litigation and employment to provide a comprehensive solution.

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Global Restructuring and Insolvency Practice

Linklaters has leading restructuring and insolvency practitioners in jurisdictions in which it operates. We have a uniquely well-balanced practice acting for a broad range of market participants and stakeholders. The global team covers the full range of stressed and distressed situations, including balance sheet restructurings, debt and equity capital raising, secondary investments, liquidity management, distressed M&A, investigations, asset tracing, insolvency litigation, formal insolvency procedures and contingency planning.

Our Restructuring & Insolvency team works closely across our network including colleagues in market leading finance, corporate, dispute resolution and regulatory practices, bringing to bear the firm's wider experience and pre-eminence in a seamless R&I offering. Our ability to mobilise quickly large multi-specialised, multi-jurisdictional teams makes us exceptionally well positioned to navigate clients successfully through the most challenging situations and to assess all options to create and preserve value. Our team has extensive knowledge in all key sectors.

We are a leading firm in both in court and out of court led restructuring processes in all the relevant jurisdictions in which we operate. From 31 offices across 21 countries, we utilise our expertise and resources to enable clients to pursue opportunities and manage risks across emerging and developed markets around the world and have advised on the most high-profile deals in over 100 countries.

Depth of experience

Our team has recently been involved in:

- Advising creditors on cross-border and complex restructurings.
- Advising debtors on cross-border and complex restructurings.
- Advising on bank resolution or insolvency recapitalisations and NPLs.
- Advising on insolvencies including trading insolvencies and business rescues.

"Excellent customer service and responsiveness. Can manage the largest restructurings and insolvencies – one of the best for the largest cases."
Corporate Restructuring and Insolvency, Tier 1, Legal 500 UK, 2024

"The Linklaters restructuring team are exceptionally experienced and capable of managing sophisticated situations to a conclusion, often over a long period of time and in difficult conditions."
Restructuring and Insolvency, Band 1, Chambers Europe, 2024

"The team have an excellent knowledge base, and I am confident the advice I am being provided has been well considered from every angle."
Restructuring and Insolvency, Band 1, Chambers UK, 2024

"Fantastic breadth of team and strength in depth."
Corporate Restructuring & Insolvency, Tier 1, Legal 500 UK, 2024

Ogier

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Our firm

Ogier is a professional services firm. We have three divisions:

- Legal: practical advice on BVI, Cayman, Guernsey, Irish, Jersey and Luxembourg law.
- Corporate and Fiduciary: corporate administration services with a strong reputation in governance and regulatory compliance.
- Consulting: independent guidance on sustainable investing, regulatory compliance and tech. Regulatory information can be found at www.ogier.com.

Our Restructuring and Insolvency team

Spanning Asian, European, Middle East and US time zones, Ogier's Restructuring and Insolvency team works across a range of Ogier's service lines to offer a seamless, integrated solution to banks, trustees, financial intermediaries and corporates. The team's expertise extends to all aspects of restructurings, from consensual workouts to contentious schemes of arrangement. The close working relationship between the contentious and non-contentious teams across all jurisdictions means the firm is ideally placed to advise in the most difficult and unpredictable of distressed situations.

Our practice areas and services

- Refinancing
- Distressed funds and private equity
- Illiquid or insolvent trusts
- Formal insolvency procedures
- Negligence and breach of duty claims
- Corporate restructuring and reorganisation
- Investor and shareholder rights/actions
- Member and creditor schemes of arrangements
- Policies and best practice
- Statutory remedies
- The appointment and removal of liquidators, receivers and provisional liquidators
- Enforcement of security
- Asset recovery
- Regulatory advice on restructuring

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About Us

Penningtons Manches Cooper's restructuring and insolvency practice is led by Rebecca Andrews-Walker, one of the few lawyers to be dual-qualified as an insolvency practitioner. The team offers a specialist, integrated, and sophisticated service across the firm's national and international offices, handling technically complex, high-profile, and multijurisdictional work.

Representing a wide range of clients, including household brands, large corporates and high-net worth individuals, the team advises on all aspects of restructuring, refinancing, asset realisation and recovery work. Our strengths in this field are underpinned by our sector capabilities, particularly in retail, real estate, technology, private client, healthcare, charities, energy and at the cutting edge of life science technologies.

Examples of Our Work

We have advised:

- On the pre-packaged sale and group insolvency of a high-profile obstacle event business, including subsequent high-value, complex and multi-jurisdictional litigation support within the administration and liquidation estates, complicated by conflicting elements of UK and US law.
- A shipping agency business operating across cross-jurisdictional shipping arrangements and involving sophisticated trust complexities on behalf of the joint administrators.
- The board of a cutting-edge bio-tech company developing and commercialising cancer biomarker tests on the viability and ongoing solvency assessments in the face of a cash shortage, while preserving critical research results impacting the immediate viability of its route to market.
- A consumer commodities supply group facing an existential business threat from a regulatory investigation, including large-scale RFI management and analysis, and comprehensive business support through numerous business critical issues.
- The professional trustees of a trust fund on solvency and asset recoverability issues involving over 40 loans, made to a discretionary beneficiary of the trust, now deceased.
- The directors of a software group holding several highly regulated consumer facing subsidiaries, on widescale business support functions, including comprehensive group strategic advice (on and offshore), structural decision making and full-service business advice to guide its ambitious growth plans.
- A construction group with partial commonality of officeholder and ultimate shareholding, to identify issues posed by the companies' complex financial and inter-trading positions, and the strategic safeguarding of specific entities.
- The board of a cross-jurisdictional bio-tech group on a restructure to mitigate its pre-revenue financial distress, ameliorate risk areas in the event of partial or group insolvency, and steer the group through complex shareholder arrangements spanning three jurisdictions.

Our Services

We act for:

- Financial institutions, borrowers, companies, insolvency practitioners, directors, individuals, creditors, pension trustees and other insolvency stakeholders on all aspects of insolvency, restructuring, bankruptcy, and recovery matters.
- Clients, lenders, administrators and insolvency practitioners on debt and equity restructuring, refinancing, and asset realisations.
- Creditors, insolvency office holders, corporate debtors, and their directors in all aspects of contentious insolvency work, particularly issues of misfeasance, breach of duty, antecedent transactions, and unlawful dividends.
- Accelerated M&A, pre-packaged administrations, administrations, voluntary and compulsory liquidations.
- Solvent and insolvent reorganisations and schemes of arrangement, formal or informal credit arrangements, company voluntary arrangements and restructuring plans.

Sidley Austin LLP

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Sidley Austin LLP is a premier law firm with a practice attuned to the ever-changing international landscape. The firm advises clients around the globe, with approximately 2300 lawyers in 21 offices worldwide. Sidley's Global Restructuring group consists of nearly 80 full-time restructuring lawyers, located principally in our New York, London, Hong Kong, Munich, Chicago, Dallas, Houston, and Los Angeles offices.

Companies and stakeholders place their trust in Sidley's Global Restructuring team when faced with their starkest challenges. The group is involved in many of the largest financial and operational reorganisations throughout Europe, the U.S., and Asia. Sidley represents corporations and sponsors facing in-court or out-of-court restructurings, individual and ad hoc groups of creditors, third-party distressed asset acquirers, and enforcing agents.

Our extensive representations involve some of the largest cross-border restructurings and are characterised by complex capital structures, corporate groups spread across a number of jurisdictions, and a broad range of challenging legal issues.

Select recent global engagements include:

Ebix, Inc., a publicly traded software company with more than 200 offices internationally, in its Chapter 11 filing in the U.S. Bankruptcy Court for the Northern District of Texas with more than US$664 million in debt and a US$400 million stalking horse bid for a portion of its insurance software business.

Coupang, Inc., a leading global retailer, on its acquisition of the business and assets of online luxury fashion marketplace Farfetch Holdings plc, in a rescue deal implemented through an English pre-pack administration process.

Atento, one of the world's largest business process outsourcing groups, in its successful restructuring and capital raise through two parallel English Part 26A Restructuring Plans, which implemented a debt-for-equity swap for the majority of Atento's US$760 million of financial liabilities.

Sunac China Holdings Limited, on the restructuring of its US$10.2 billion of offshore debt by way of Hong Kong scheme of arrangement and parallel Chapter 15 recognition proceedings in the U.S. Bankruptcy Court for the Southern District of New York – the largest offshore restructuring transaction completed by a Chinese property group to date.

Schur Flexibles Group, an international flexible plastic packaging manufacturer with operations across Europe (including Germany, Austria, Italy, Greece, France, Ireland, the United Kingdom, and Slovakia) on its successful financial restructuring.

Reverse Mortgage Investment Trust Inc., and certain of its subsidiaries (RMIT), one of the largest reverse mortgage lenders in the U.S., in their Chapter 11 filings in the U.S. Bankruptcy Court for the District of Delaware. RMIT was a leading fully integrated finance company with a servicing portfolio of approximately US$25.6 billion and over US$1.4 billion of funded indebtedness.

Legacy Reserves, a publicly traded oil and gas exploration and production company, in the restructuring of its US$1.4 billion of funded debt in the U.S. Bankruptcy Court for the Southern District of Texas.

No Va Land Investment Group Corporation, one of the largest listed real estate developers in Vietnam, in the restructuring of its Singapore Exchange-listed (SGX) New York-law-governed offshore US$300 million convertible bonds. If sanctioned by the Singapore Court, this would be the first cross-border Vietnamese listed company restructuring to take place in the market.

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Maitland represents a diverse client base, frequently advising and appearing for officeholders, creditors (secured, unsecured and those acting in a representative capacity), directors, debtors (whether corporations, individuals, partnerships or estates), shareholders, other contributories and the Crown.

"A powerhouse for insolvency, with real strength across the board"
Chambers UK Bar Guide

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Services:

We provide independent directors for inquorate boards; we assist with sales, including prepacks; we offer replacement of individual directors or entire boards.

We provide guidance through restructuring for boards unfamiliar with the process and can commence insolvency process where necessary.

We offer board observer roles for stakeholders of all types.

We can assist with the pursuit of litigation claims and fraud investigation.

Sector specialisms include financial services, real estate, retail and leisure, energy, technology, charities, transport and construction.

Roles accepted in multiple jurisdictions.

Our Story

In October 2020, restructuring lawyer Nick Pike set up Pike Restructuring Ltd, a restructuring and insolvency consultancy dedicated to providing independent director services for insolvency and restructuring transactions.

Whether stakeholders wish to remove existing directors or entire boards, supplement a board with experienced professionals or simply place an entity into insolvency process, we can help.

Governance and Strategic Planning

Nick has advised dozens of company boards, many of them household names, on strategic planning when facing financial difficulty. He has great experience of contingency planning and is well versed in developing and reviewing options and overseeing their implementation. Nick's extensive knowledge of both the legislation and the appropriate steps to take to ensure full compliance with it ensures that he is well placed to assist boards facing difficult and complex decisions at times of crisis. He is an ideal candidate for a director role in businesses which require restructuring.

Directorships

Nick has spent most of his career advising directors and boards as to their duties and obligations in a wide variety of situations and sectors. When a corporate faces financial difficulty, the usual duties owed to shareholders are replaced with a requirement for directors to act in the best interests of the company's creditors. That in turn can bring challenges, particularly where there is individual creditor pressure or competing creditors seeking to enforce their wills on that of the board. Directors can be liable to claims if they act in breach of their duties and responsibilities and can also face disqualification proceedings if their actions are felt to be particularly culpable. Where appropriate, Nick is therefore ideally placed to act as a director in these circumstances as his experience will be of huge assistance to a board facing these types of challenges. He will ensure that the board's advisers are asked the right questions, clarify points of concern and ensure all relevant issues are addressed.

Board Replacement

There may be circumstances where administrators, liquidators or other stakeholders wish to replace existing subsidiary directors in order to secure control of underlying businesses. This can result in board 'cascades', where successive subsidiary directors are removed in turn.

We have considerable experience of this, including situations where articles of association require amendment in order to ensure stakeholder wishes are effected legitimately. Both Nick and Niko can take appointments in appropriate cases to achieve those results.

Asset Recovery

As an experienced litigator, Nick has acted for many stakeholders where international litigation has been necessary to recover assets worldwide.

Where the business seeking their return is financially distressed, it is vital that only the most cost-effective measures are taken to secure repatriation to the potentially insolvent entity. Nick is well placed to assist in both the management of asset recovery in these circumstances and in sourcing the funding to enable this to happen.

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